

Mapping Your Assets Conditions & Concepts



AGENDA

- Asset Collection
- Asset Attributes
- Condition Assessment
- Asset Mapping
- PSAB 3150
- Lifecycle Costing Analysis
Rehabilitation/Replacement



"Asset Management is an approach to maintaining acceptable levels of service of our infrastructure to our citizens in a sustainable manner."
Corporation of the City of Cambridge Ontario

What do you have?

The first thing your agency must do is to identify what infrastructure assets you have.



"The combination of management, financial, economic, engineering, operational and other practices applied to physical assets with the objective of providing the required level of service in the most cost-effective manner"

National Guide to Sustainable Infrastructure

Asset Collection

What do you want to collect?

- ~ Do you wish to concentrate on one asset type such as sanitary sewers?
- ~ Would you rather do a mass data collection of all asset types?
- ~ How do you collect ?
- ~ From as-builts, GPS field collection, CCTV video pickup, air photos, ArcPad, other mobile devices...



"Our most important discovery has been that despite new and exciting technology...the most crucial aspects to any asset management system is still the data."
Getting Started in Public Works – CarteGraph Systems Inc 2000

Burnaby

- ~ Burnaby has used Hansen Information Technologies software for last 14 years
- ~ Phased approach to data collection and recording
- ~ Used as-built information supplemented by field survey and other paper records such as service connection cards
- ~ We continue to use as-built information, supplemented by GPS collection and CCTV information
- ~ Expect to begin using some field based mobile data collection solutions this year



Attributes

What level of attribute detail do you want to collect ?

~ Street Light – pole height, shape, colour, curb offset, base type, luminaire type, wattage, ballast type, photocell, installation date, distribution base, service point, secondary lights, attached signs, number of wires, conduit size...



Where is it ?

Once you have determined what assets you are collecting, you must determine how to reference that asset for location purposes.



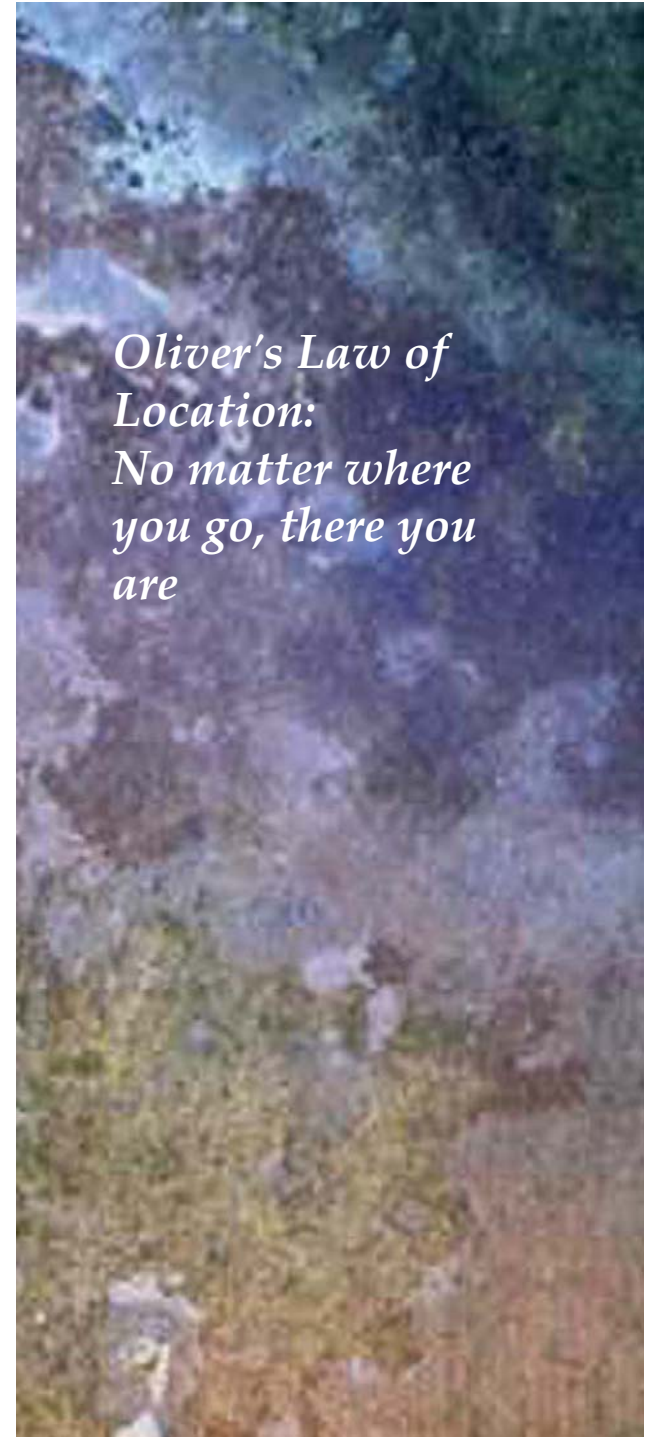
"...the asset management practices of Victorian councils were not best practice, and that roads were not adequately maintained. Councils were not sure of the condition of their road assets, or whether these assets would reach their expected useful life."
Australian Local Government Association

Location

- Reference by address – in front of 4949 Canada Way
- Reference asset by location – 3.0m east of the west property line
- Reference to another asset – 6.0m north of hydrant 1234
- Reference by spatial location – determined by field survey traverse, total station, GPS, etc



*Oliver's Law of Location:
No matter where
you go, there you
are*



Burnaby

Water mains ~ 704 Km Sewer mains ~ 600 Km
Storm mains ~ 600 Km Sidewalks ~ 675 Km
Intersections ~ 370 Street lights ~ 12,200
Catch basins ~ 19,500 Vehicles ~ 680
Equipment ~ 13,300 Signs ~ 30,000
Water services ~ 36,600 Sewer services ~ 36,300
Storm services ~ 17,000 Buildings ~ 1200
Water meters ~ 3,700 Images ~ 37,000
Addresses ~ 43,500 Parcels ~ 37,300
Inspections ~ 85,000
Customer Service ~ 66,000
Work orders ~ 490,000
Total Infrastructure Assets ~ 370,000

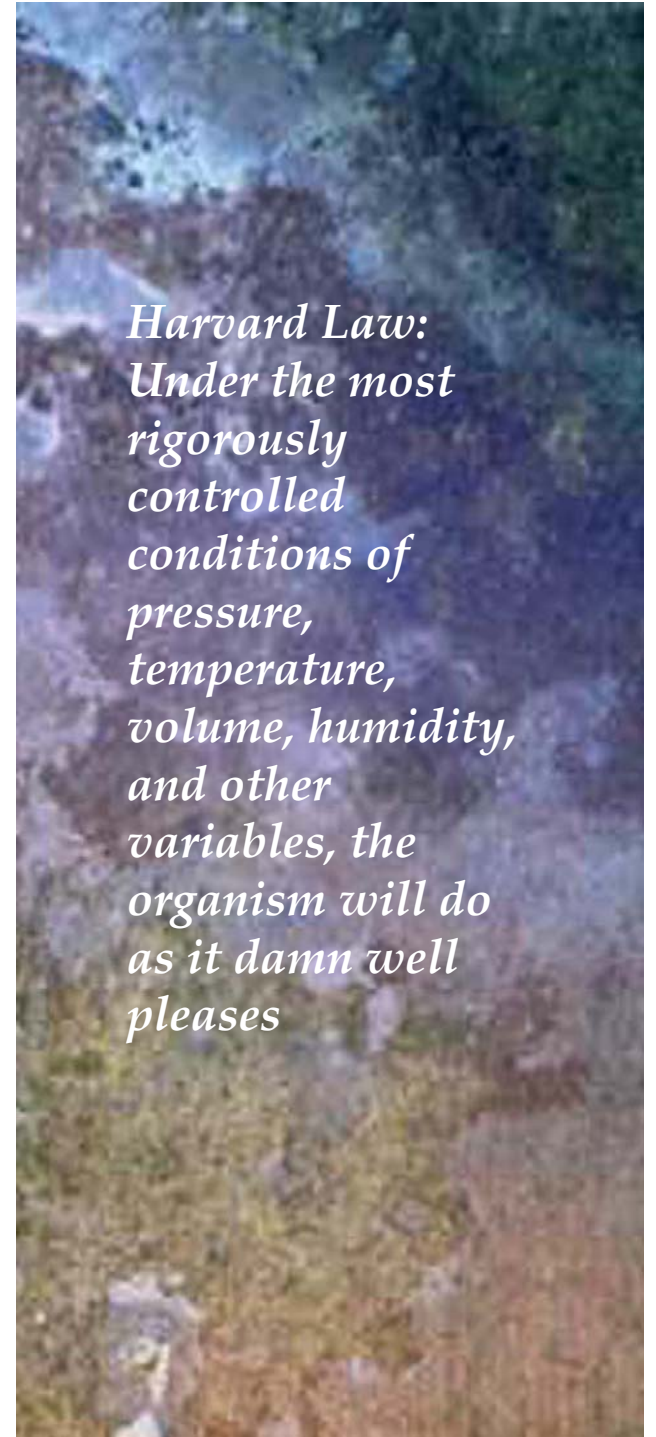


Condition

Determine the indicators you will collect data on in order to allow you to determine the condition of the asset.



*Harvard Law:
Under the most
rigorously
controlled
conditions of
pressure,
temperature,
volume, humidity,
and other
variables, the
organism will do
as it damn well
pleases*

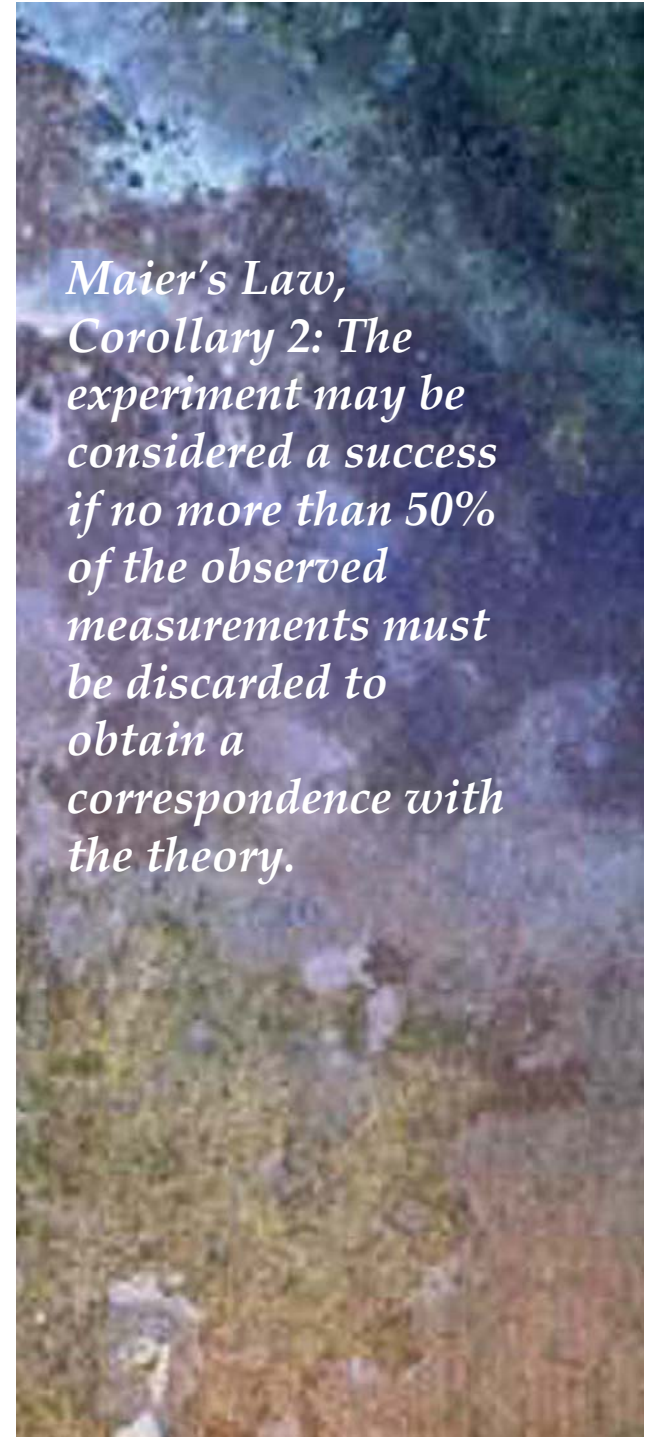


Asset Condition

- Streets – Pavement Quality index (PQI) (RCI, SAI, SDI)
- Sanitary/drainage sewers – WRc rating for structure and service
- Sidewalks – trip rating, surface
- Water/storm/sewer mains – capacity modeling
- Hydrant – flow testing, annual inspections
- Water meters – AWWA testing
- etc....



*Maier's Law,
Corollary 2: The
experiment may be
considered a success
if no more than 50%
of the observed
measurements must
be discarded to
obtain a
correspondence with
the theory.*



Data

- ~ Collecting the data to support your project will be one of your major considerations, it can be up to 80% of the project cost
- ~ Make allowances for analyzing the data and developing asset management plans, particularly focusing on the funding implications, both short and long term
- ~ Development of a set of procedures to ensure there is a mechanism for data maintenance for new assets, changes and removals



"Science, as actually practiced, is a complex dialogue between data and preconceptions."

Steven Jay Gould



Considerations

Resources:

Ensure that sufficient staff resources are allocated to both the project and ongoing support

Processes and Practices:

Documenting these is very important for ongoing training and review

Support:

Buy-in by Department and Divisional managers and supervisors to ensure changes and procedures will be supported



Notes

Information systems:

Good communication and support for hardware acquisition and database maintenance from your IT group

Change management:

Resistance to change of business processes and procedures – requires strong management support and persistence

Training:

On-going – provide the resources to deal with this

Communication

Sell your product, make all staff aware of what you are doing, why it is done and how it will help them in their job – get feedback from them as well



Burnaby notes

We underestimated resource requirements

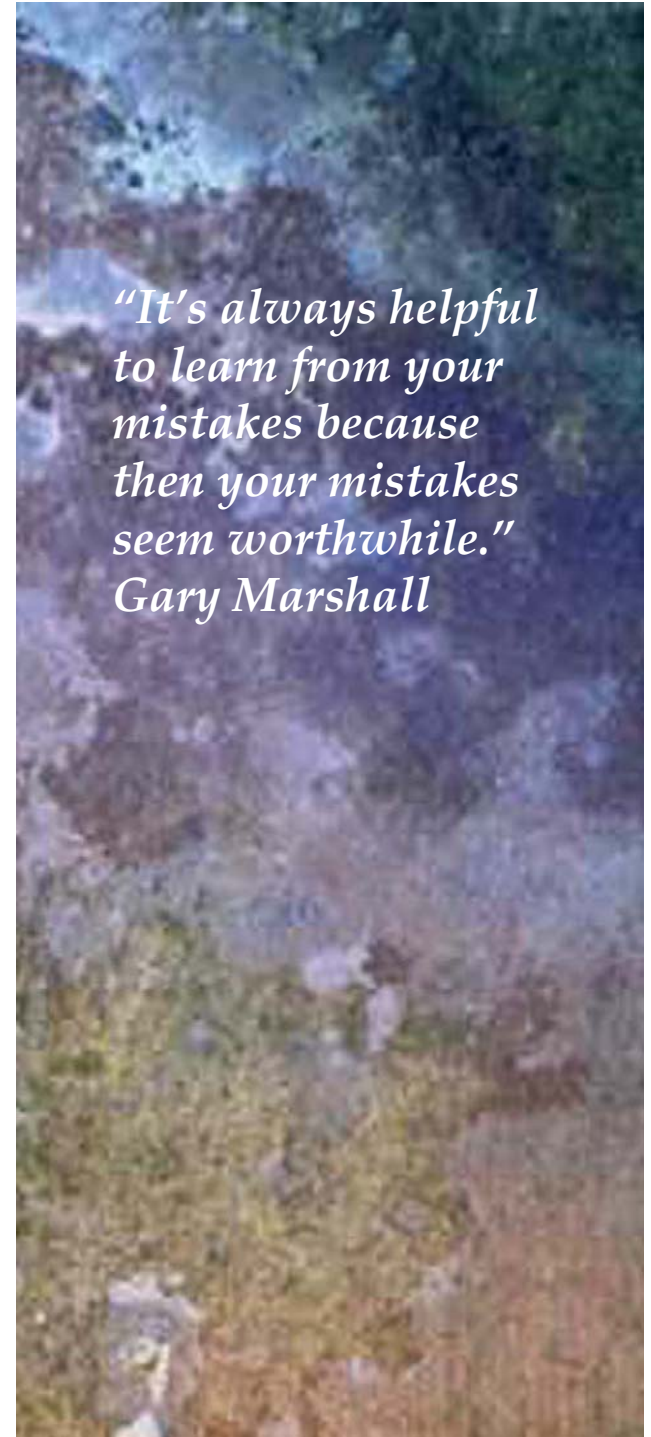
- ~ As each phase was added support requirements grew
- ~ Try to separate ongoing upgrades and development from support

Reporting

- ~ Getting value from the data held in the system by reporting for asset inventory, conditions and costs
- ~ Documentation of processes and procedures was poor. It is important as it provides decision history, assists in training and is used for communicating to other groups (internal and external)



"It's always helpful to learn from your mistakes because then your mistakes seem worthwhile."
Gary Marshall



Asset Mapping

- ~ In Burnaby, we implemented a close-coupled linking approach to mapping asset information
- ~ We use Hansen's Geo-Administrator product for data synchronization and QA/QC with ESRI's ArcGIS
- ~ Basic concept that if an asset exists in the Hansen database, then it must have a equivalent point, line or polygon in the GIS

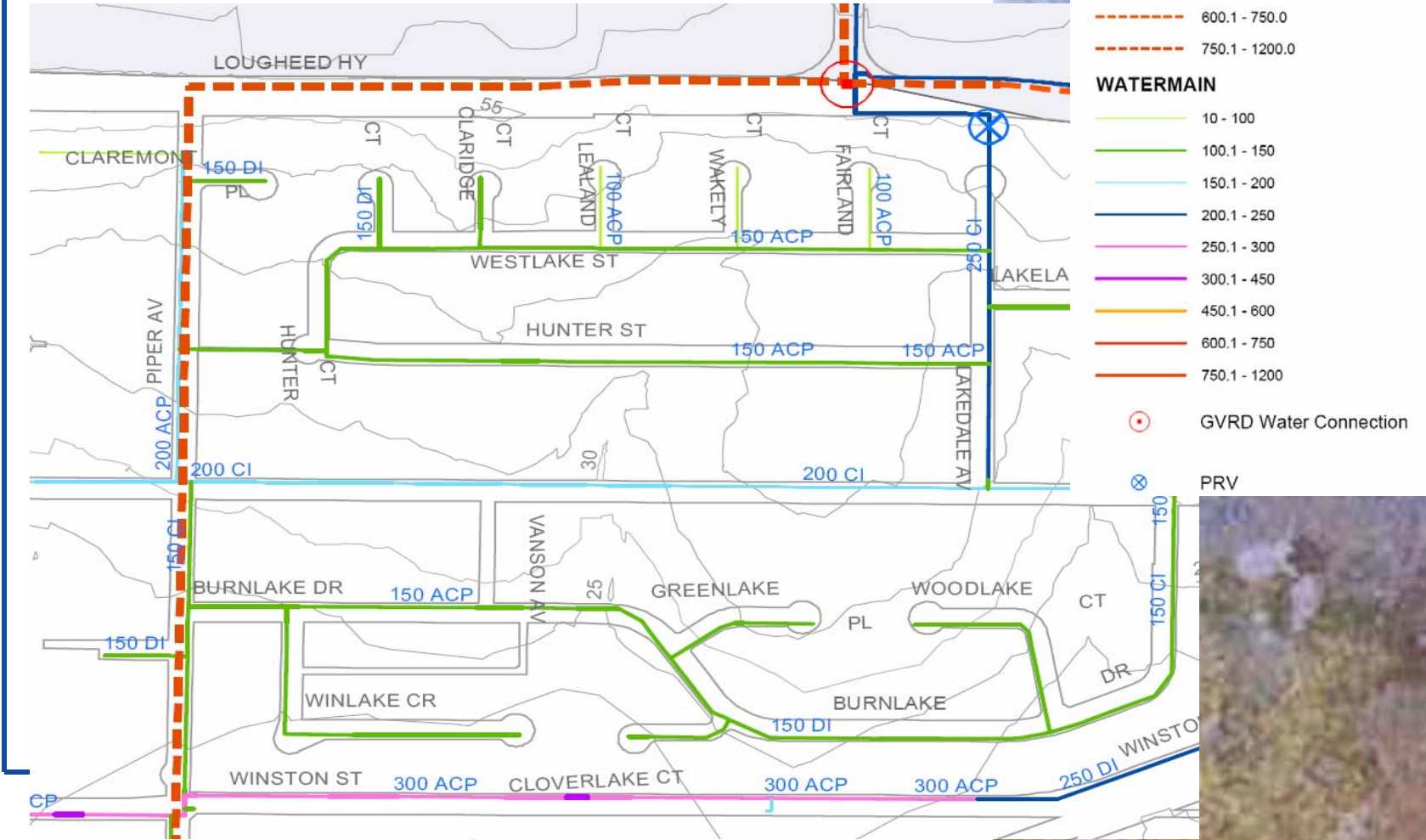


Asset Mapping

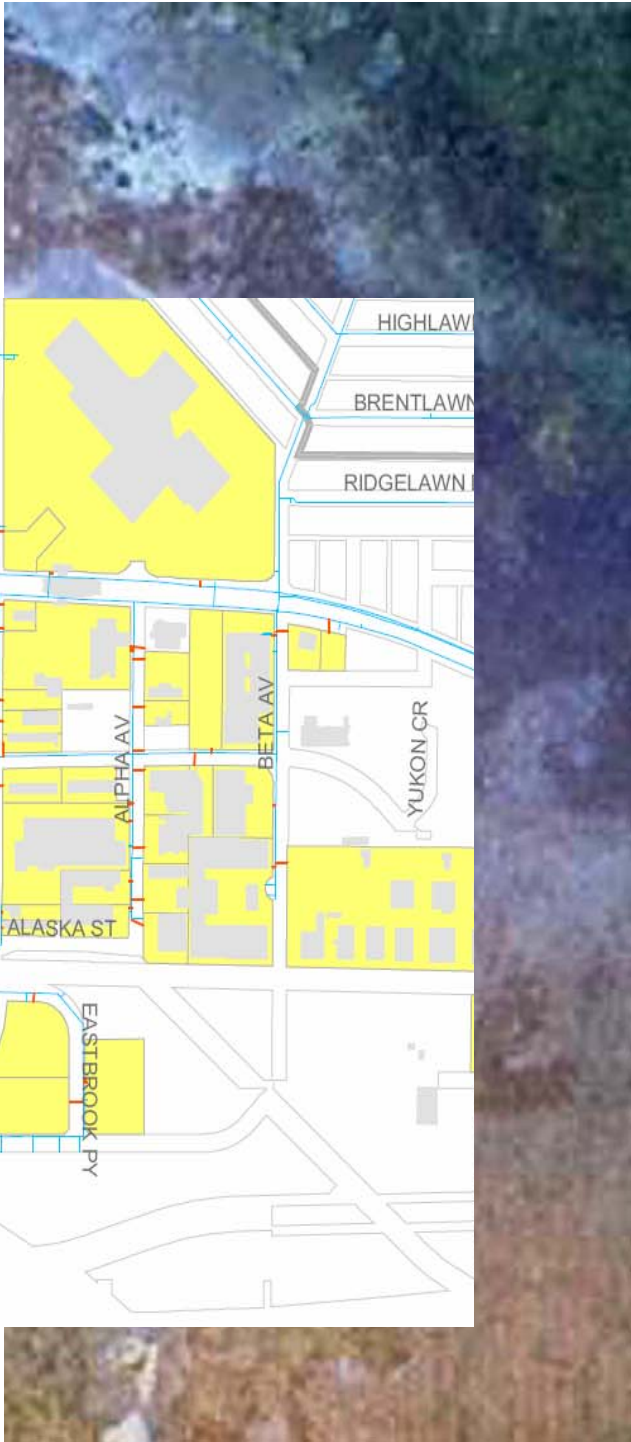
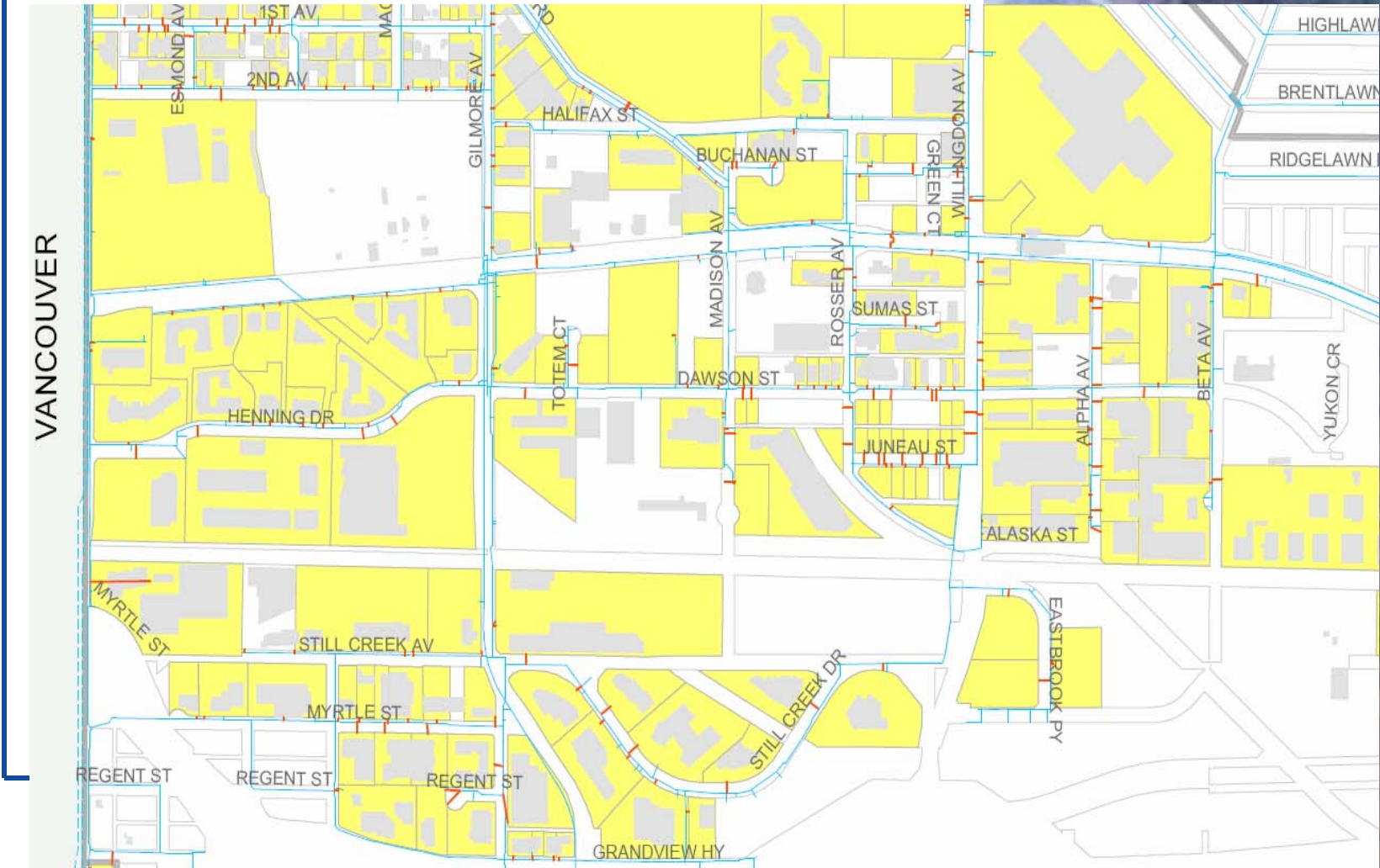
- Presentation of infrastructure asset information by attribute type selection – all 150mm AC water mains
- Presentation by condition – all sewer mains with WRc Structural grade value => 5
- Presentation by location information – all assets associated 4949 Canada Way



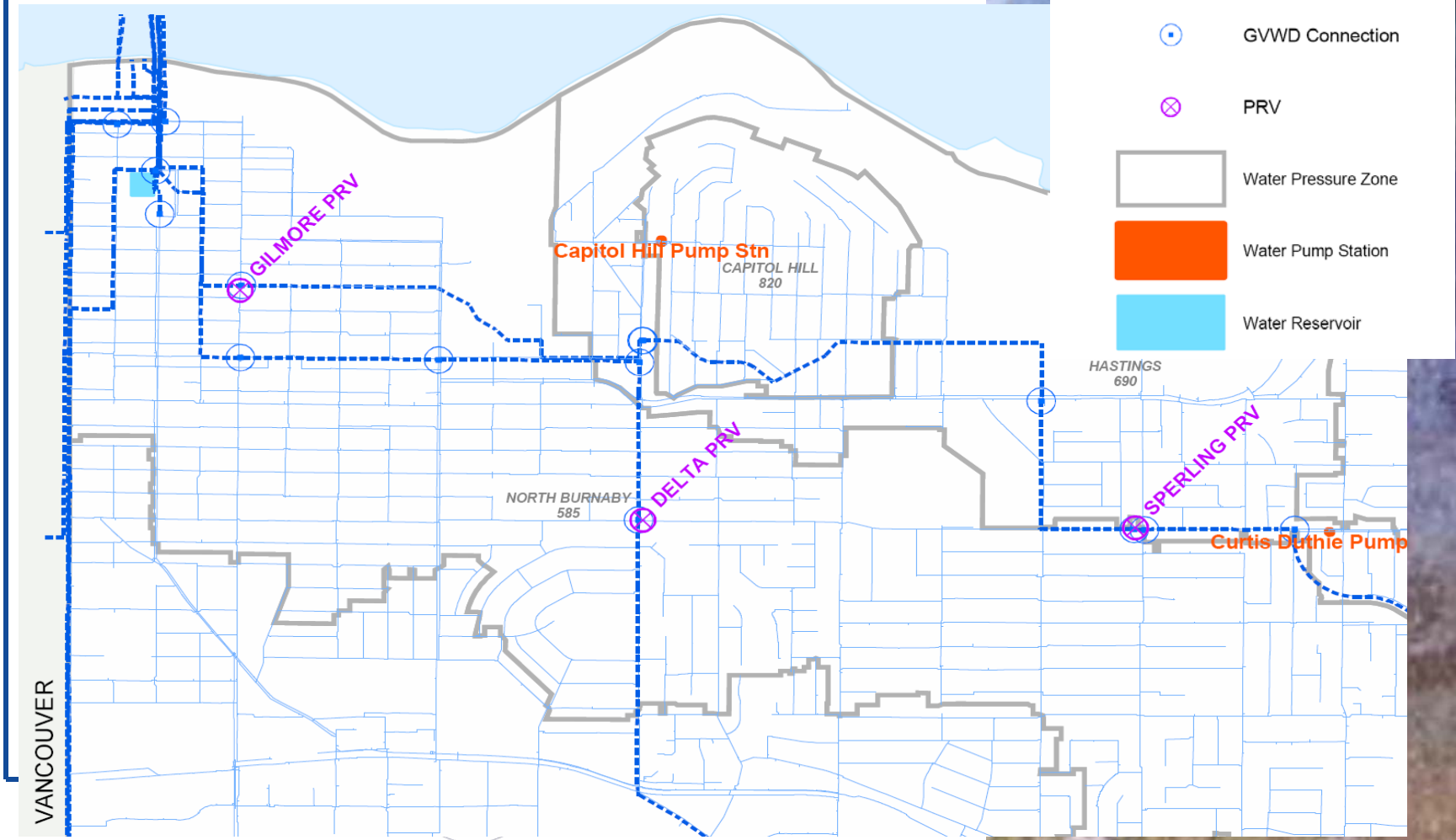
Water mains by size



Metered properties



Water Network



WATER NETWORK

- Water Main
- GVWD
- GVWD Connection
- PRV
- Water Pressure Zone
- Water Pump Station
- Water Reservoir

Seismic Issues

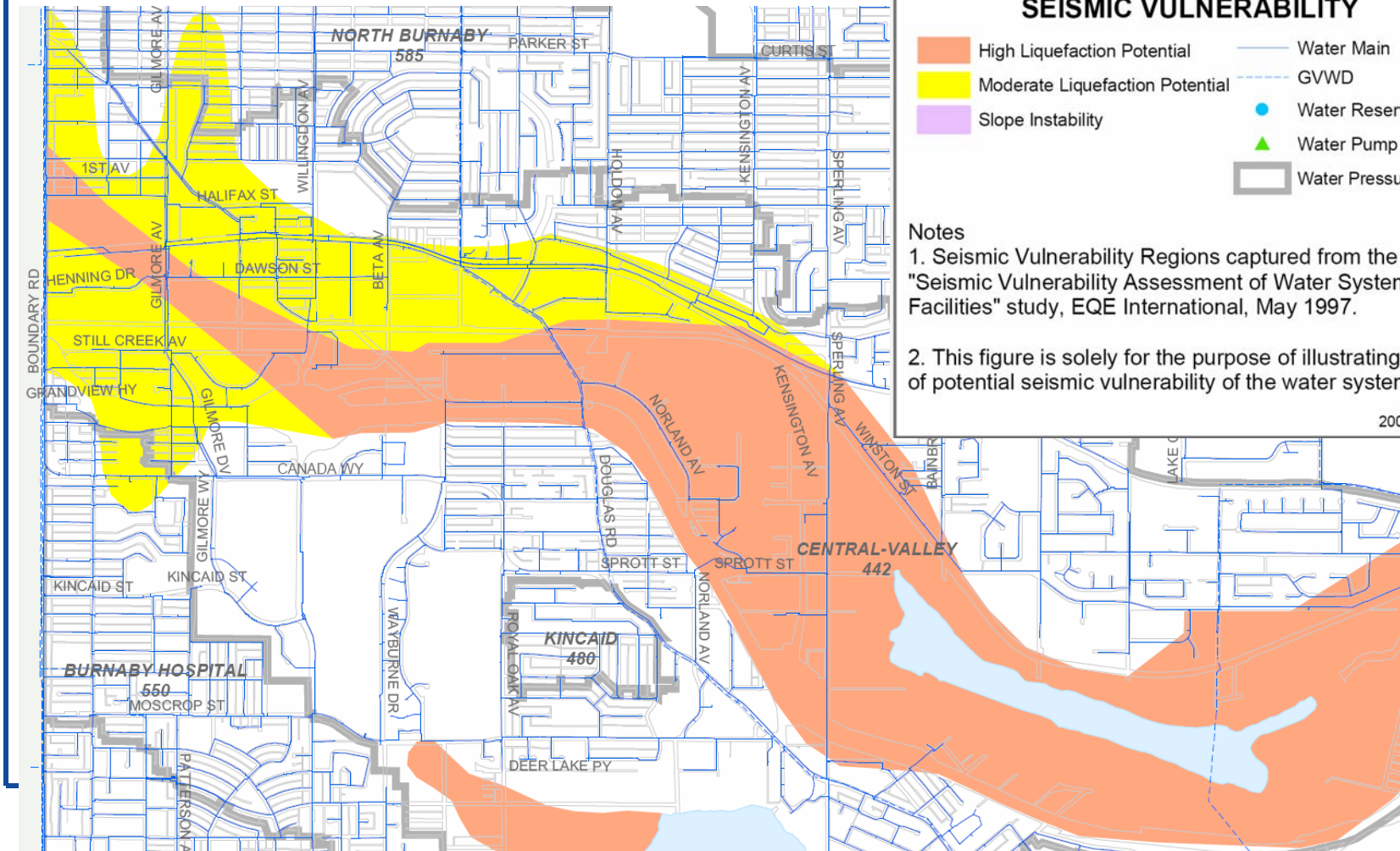


FIGURE 2.3

WATER NETWORK SEISMIC VULNERABILITY

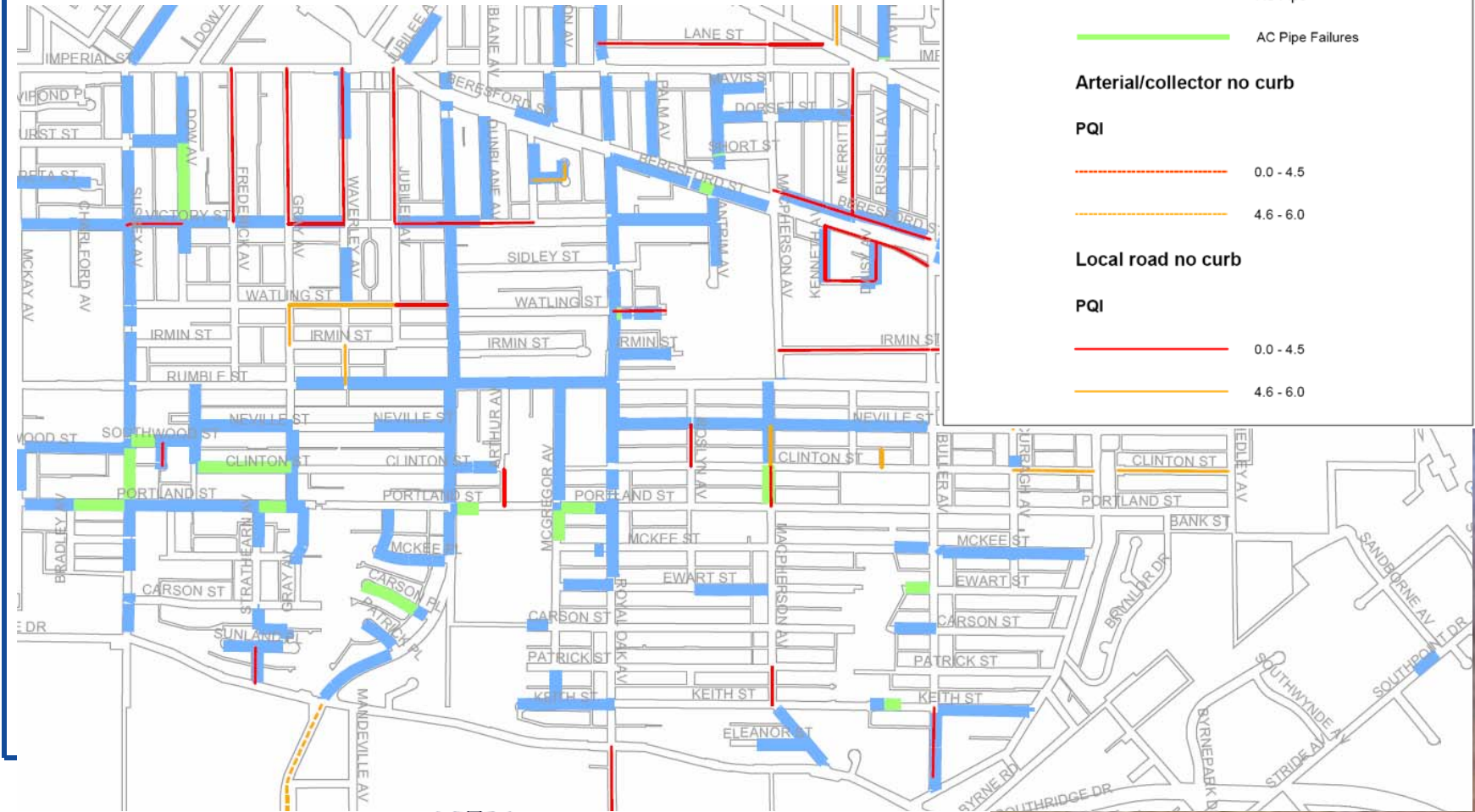
- High Liquefaction Potential
- Moderate Liquefaction Potential
- Slope Instability
- Water Main
- GVWD
- Water Reservoir
- Water Pump Station
- Water Pressure Zone

Notes

1. Seismic Vulnerability Regions captured from the "Seismic Vulnerability Assessment of Water System Facilities" study, EQE International, May 1997.
2. This figure is solely for the purpose of illustrating areas of potential seismic vulnerability of the water system.

2005/10/26

Water - Roads

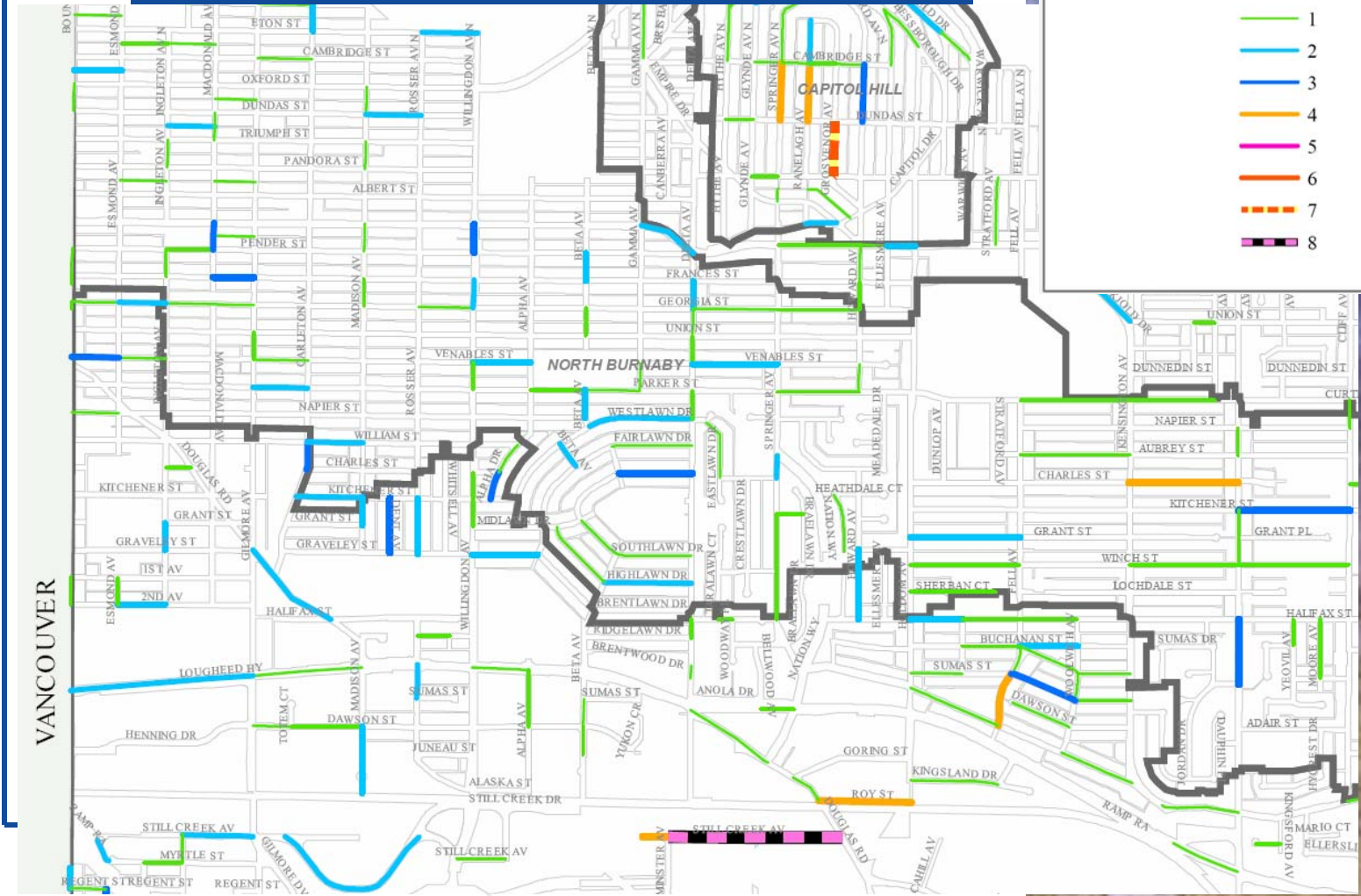


Failure by segment

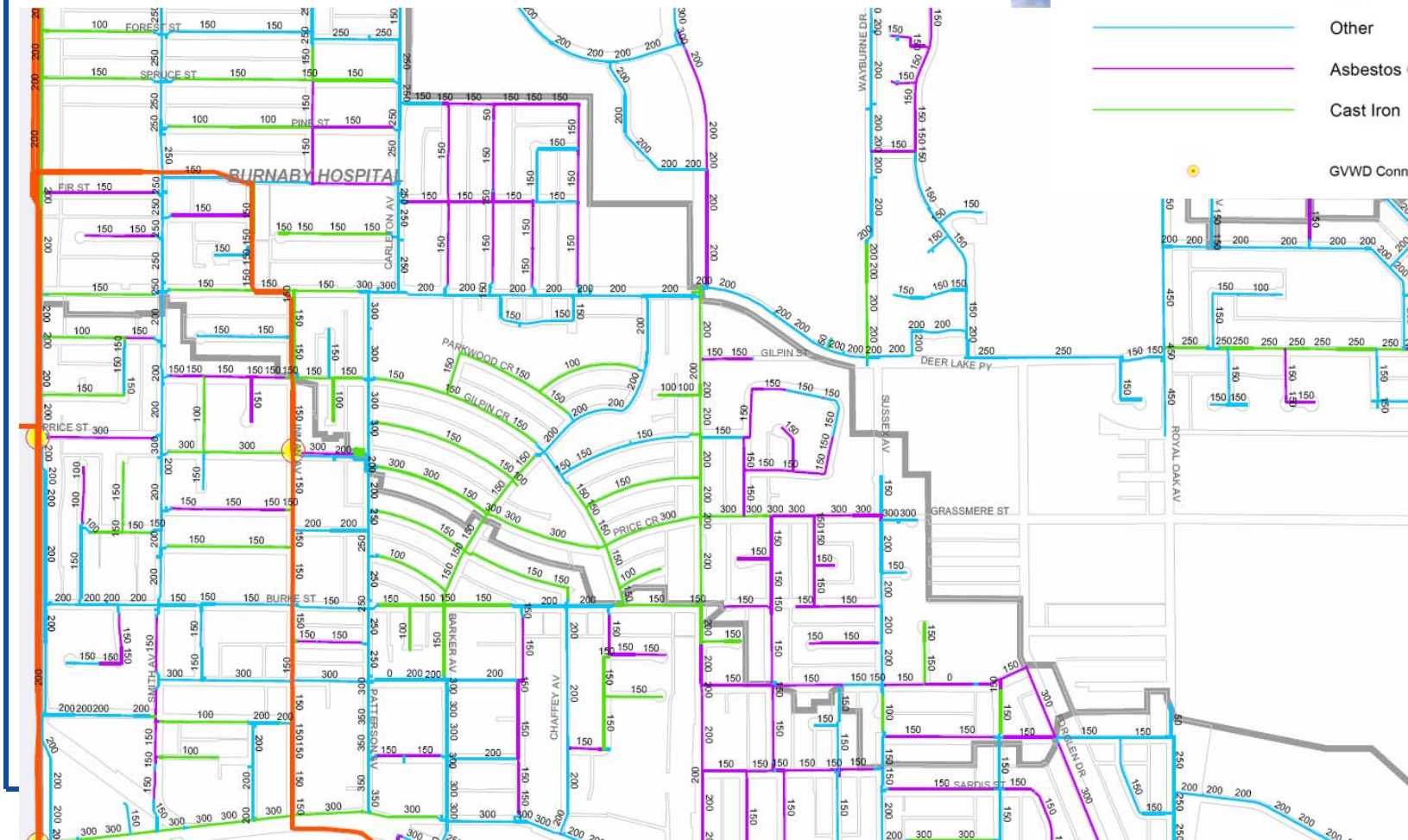


WATERMAIN FAILURES BY STREET SEGMENT

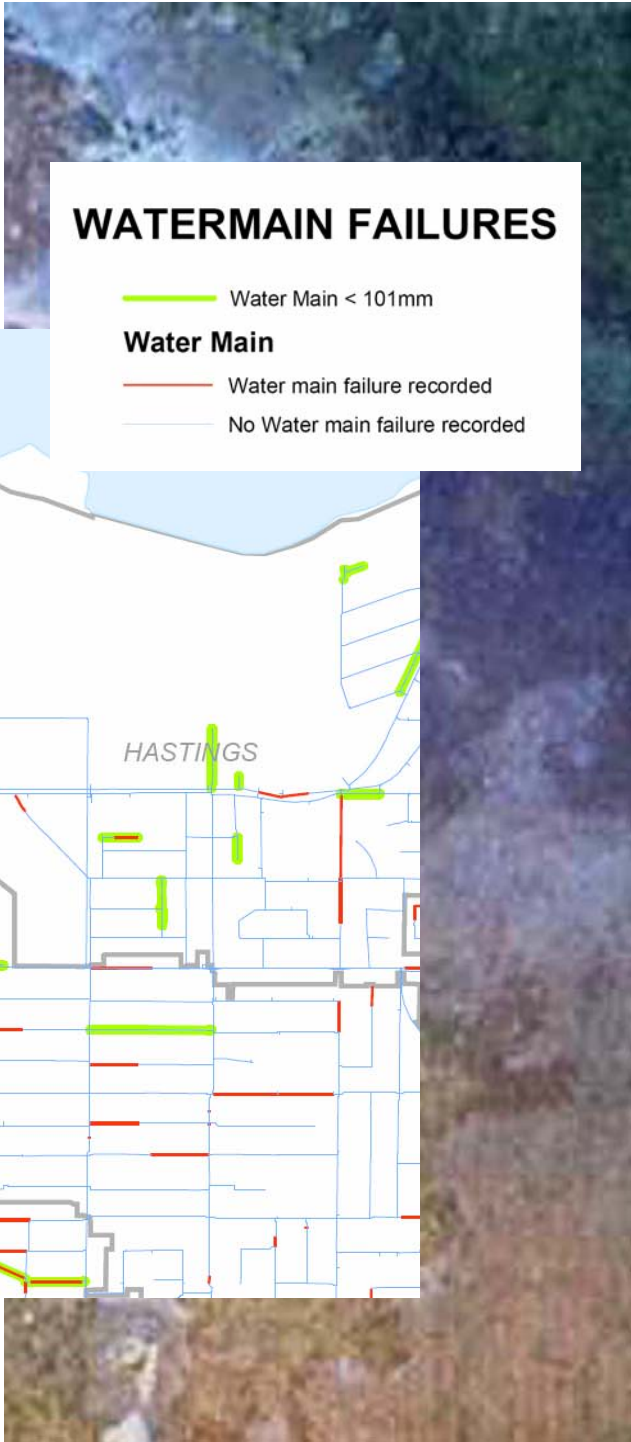
- 1 —
- 2 —
- 3 —
- 4 —
- 5 —
- 6 —
- 7 - - -
- 8 - - -



Water mains- material

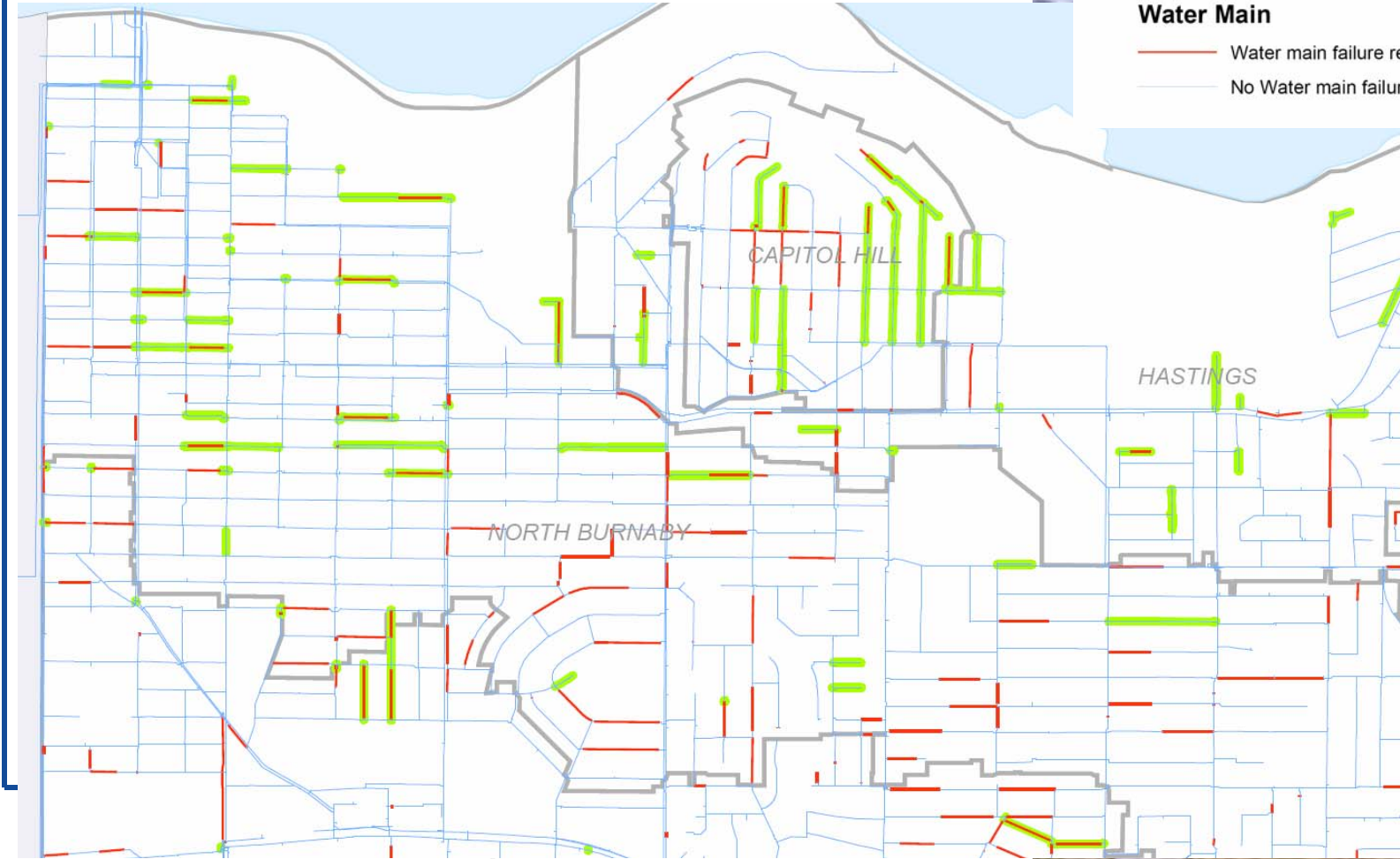


Water main failures



WATERMAIN FAILURES

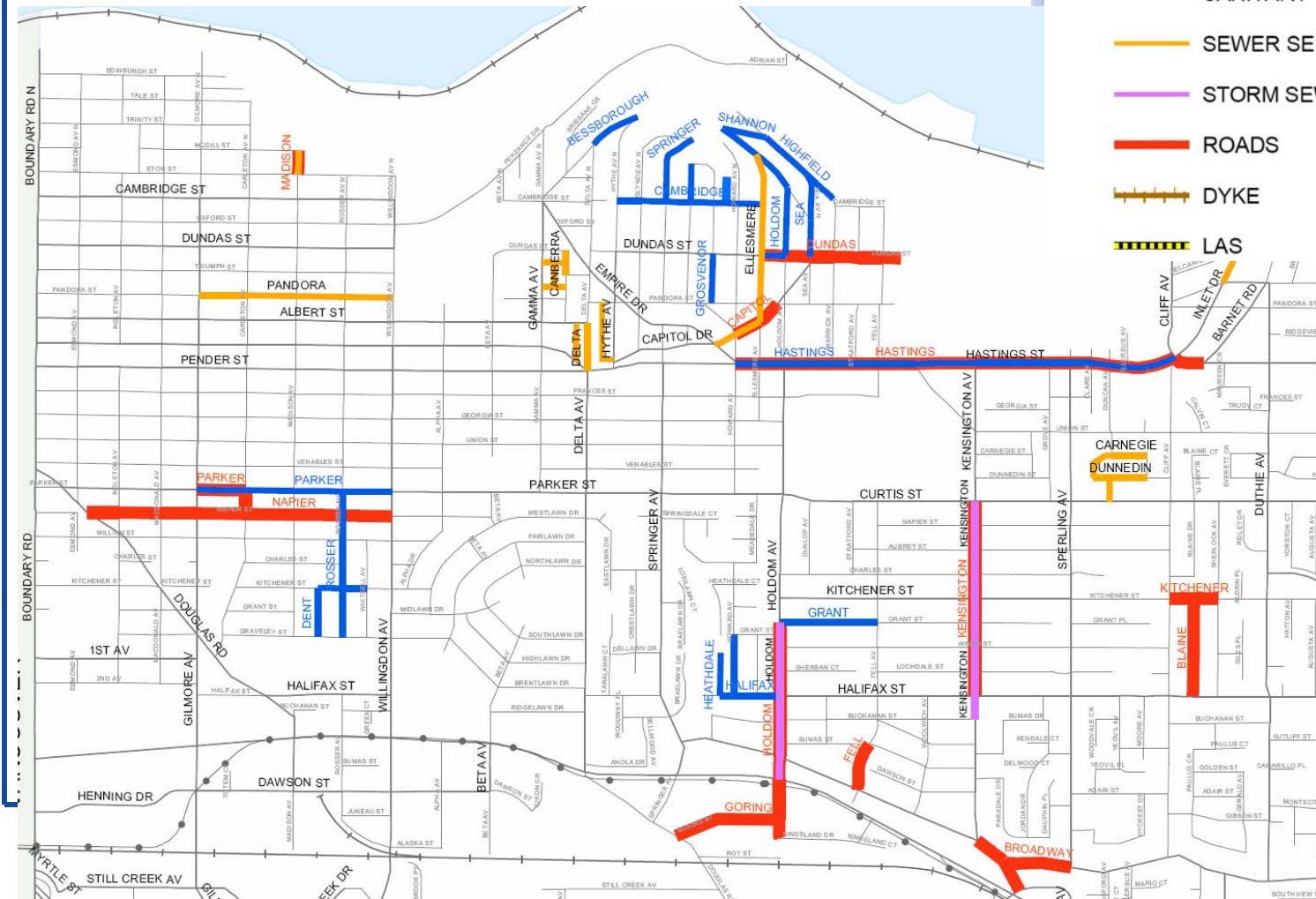
- Water Main < 101mm
- Water Main**
- Water main failure recorded
- No Water main failure recorded



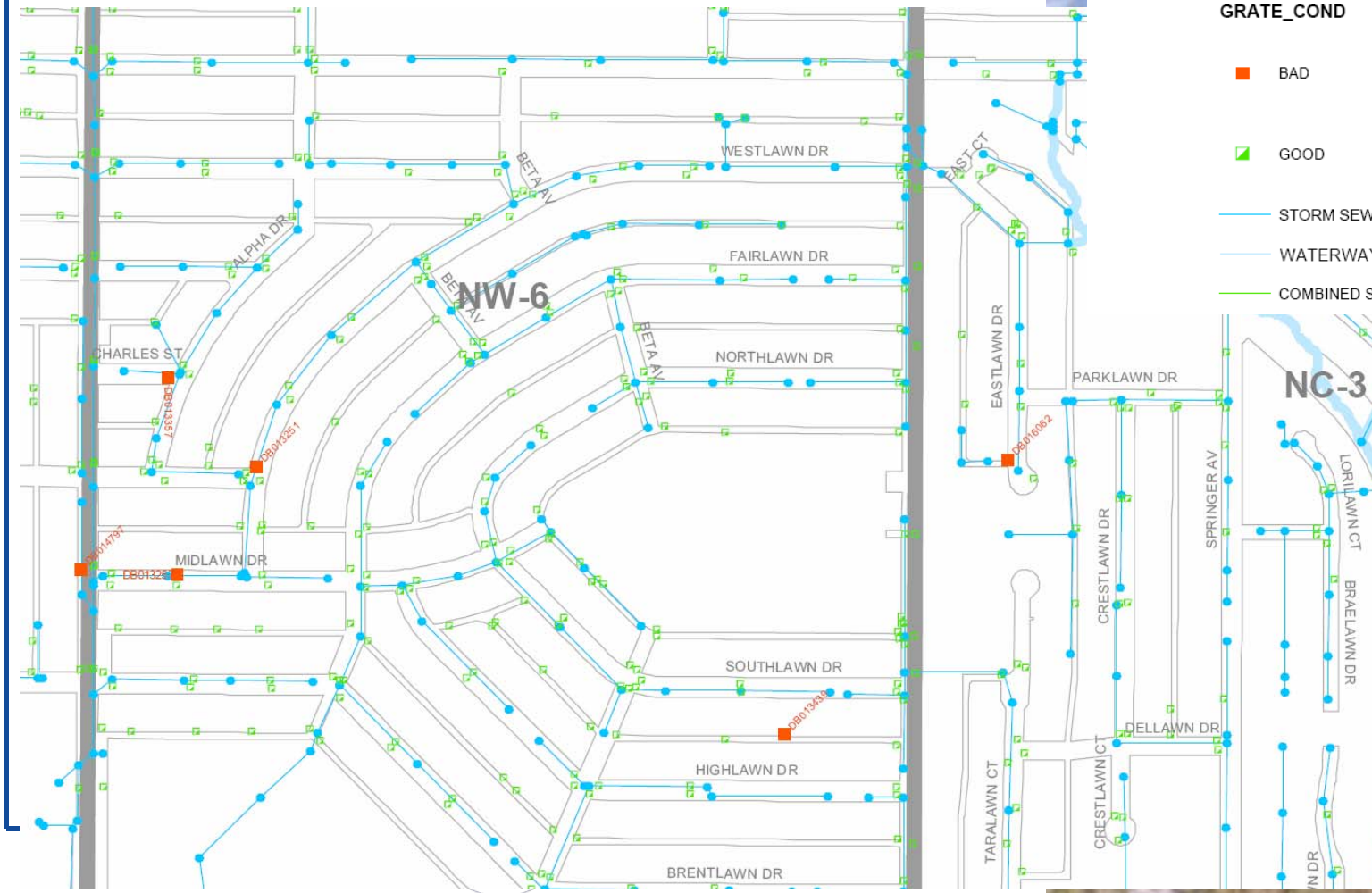
Capital Works

2007 CAPITAL WORKS PROPOSED PROJECTS

- WATER MAIN
- SANITARY SEWER
- SEWER SEPARATION
- STORM SEWER
- ROADS
- DYKE
- LAS



Catch Basin grates



CATCH BASIN GRATE CONDITION

GRATE_COND

■ BAD

■ GOOD

— STORM SEWER

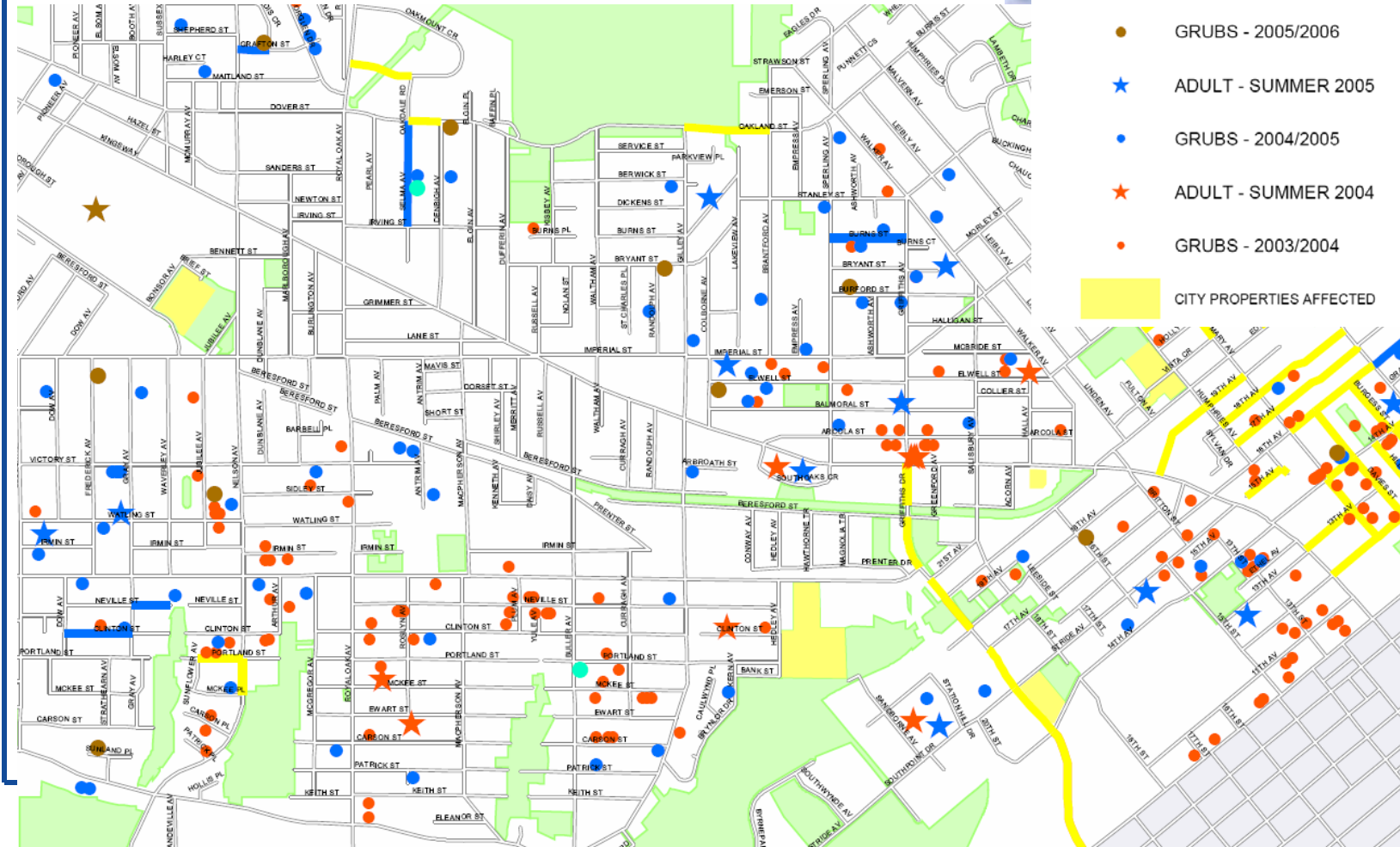
— WATERWAY

— COMBINED SEWER

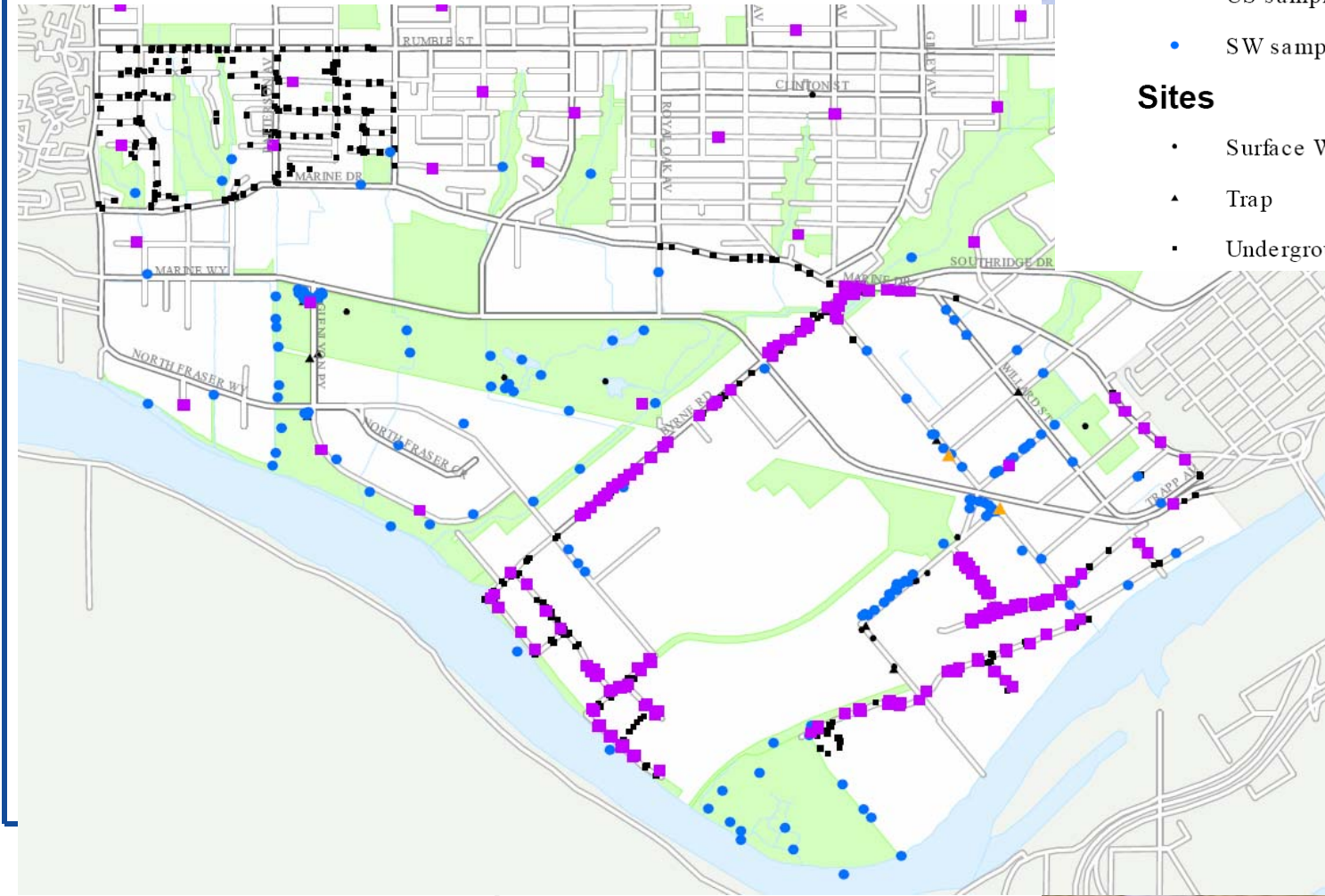
Chaffer Beetles

CHAFER BEETLE SERVICE REQUESTS

- GRUBS - 2006/2007
- ★ ADULT - SUMMER 2006
- GRUBS - 2005/2006
- ★ ADULT - SUMMER 2005
- GRUBS - 2004/2005
- ★ ADULT - SUMMER 2004
- GRUBS - 2003/2004
- CITY PROPERTIES AFFECTED



West Nile Virus



2006 WNV Program

- ▲ Adult samples
- US samples
- SW samples

Sites

- Surface Water
- ▲ Trap
- Underground Structure

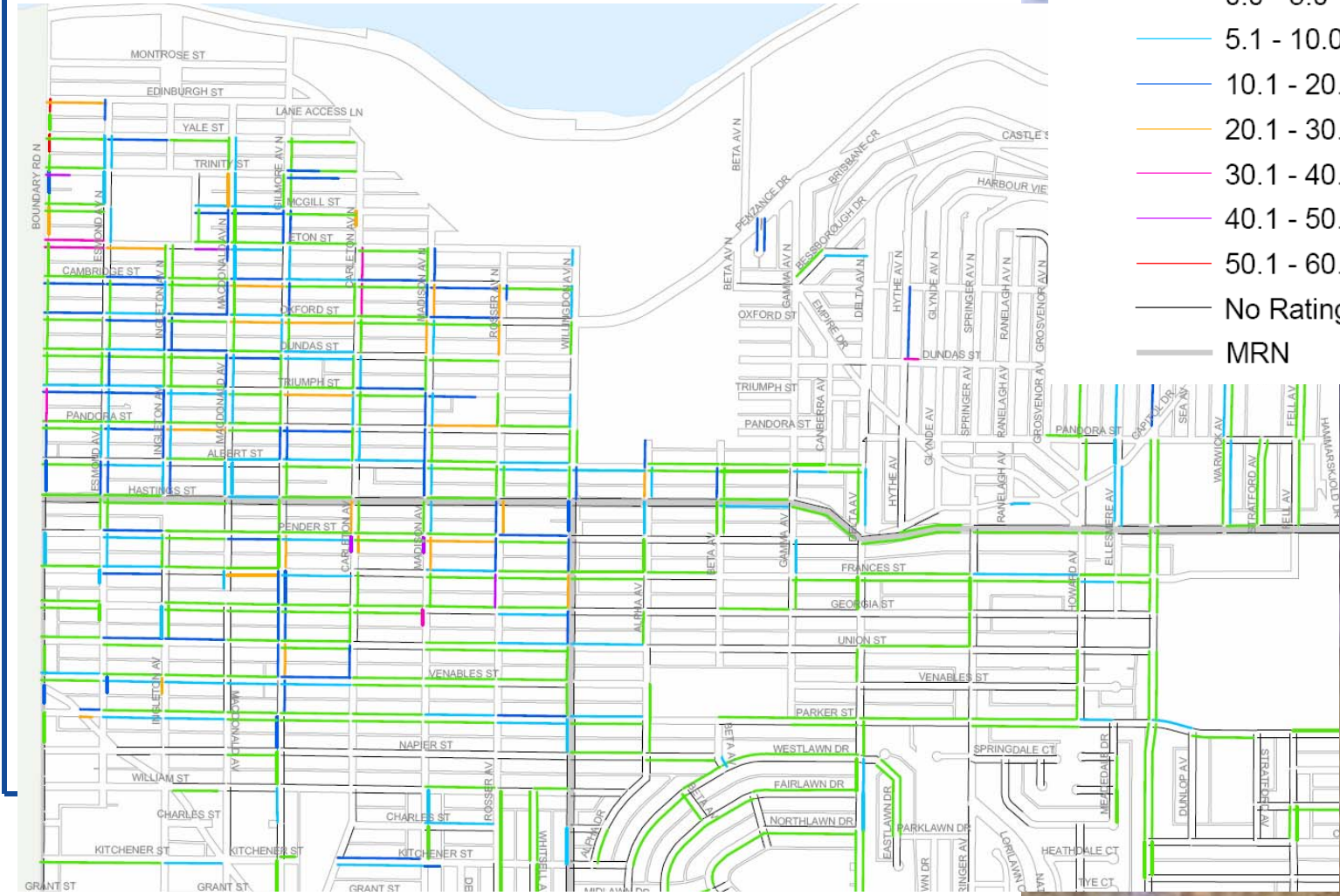
Sidewalk condition



CITY OF BURNABY

Sidewalk Ratings

- 0.0 - 5.0
- 5.1 - 10.0
- 10.1 - 20.0
- 20.1 - 30.0
- 30.1 - 40.0
- 40.1 - 50.0
- 50.1 - 60.0
- No Rating
- MRN

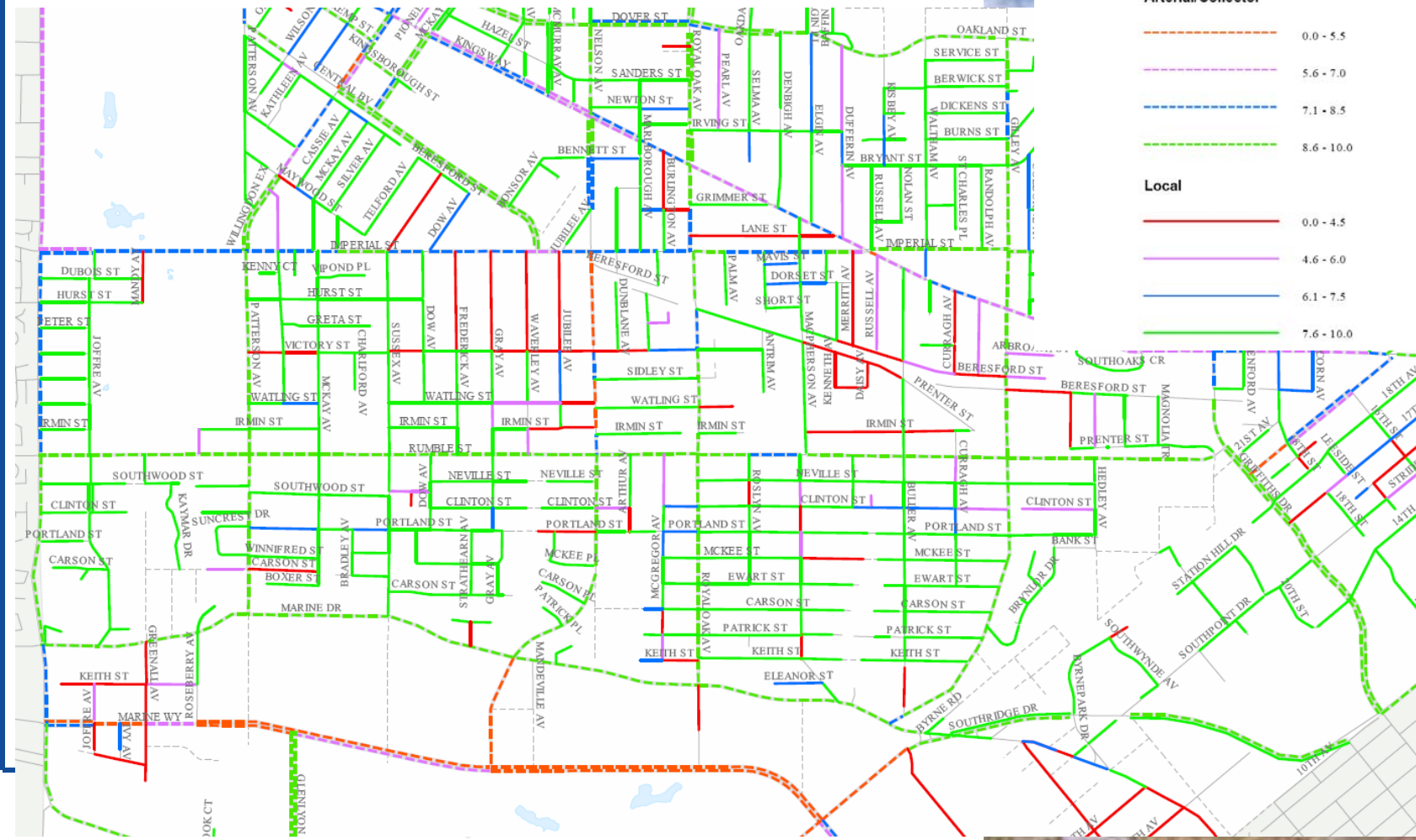


Roads - PQI



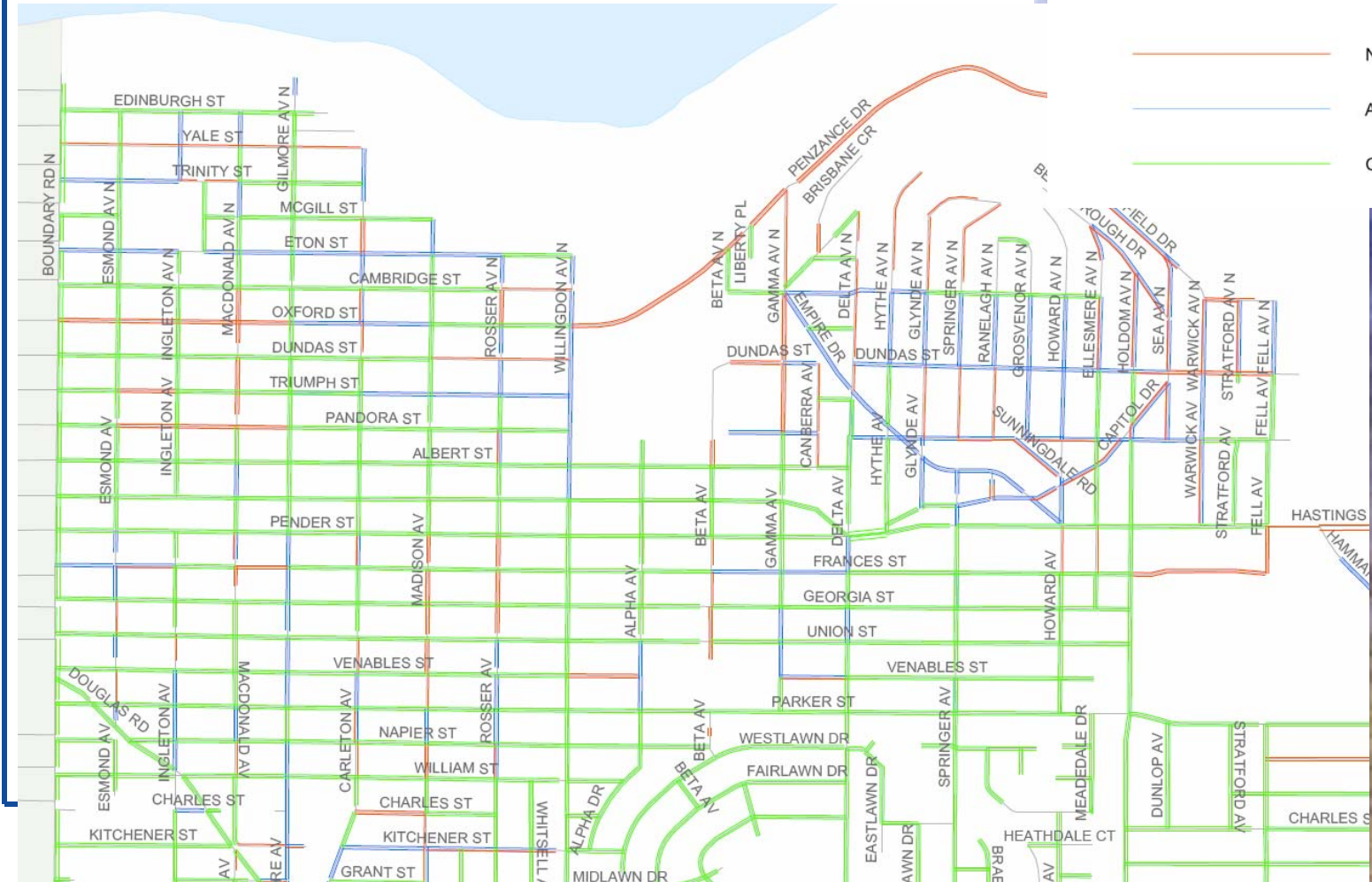
**BURNABY ROADS
PAVEMENT MANAGEMENT SYSTEM
2007 PQI**

Arterial/Collector	
	0.0 - 5.5
	5.6 - 7.0
	7.1 - 8.5
	8.6 - 10.0
Local	
	0.0 - 4.5
	4.6 - 6.0
	6.1 - 7.5
	7.6 - 10.0



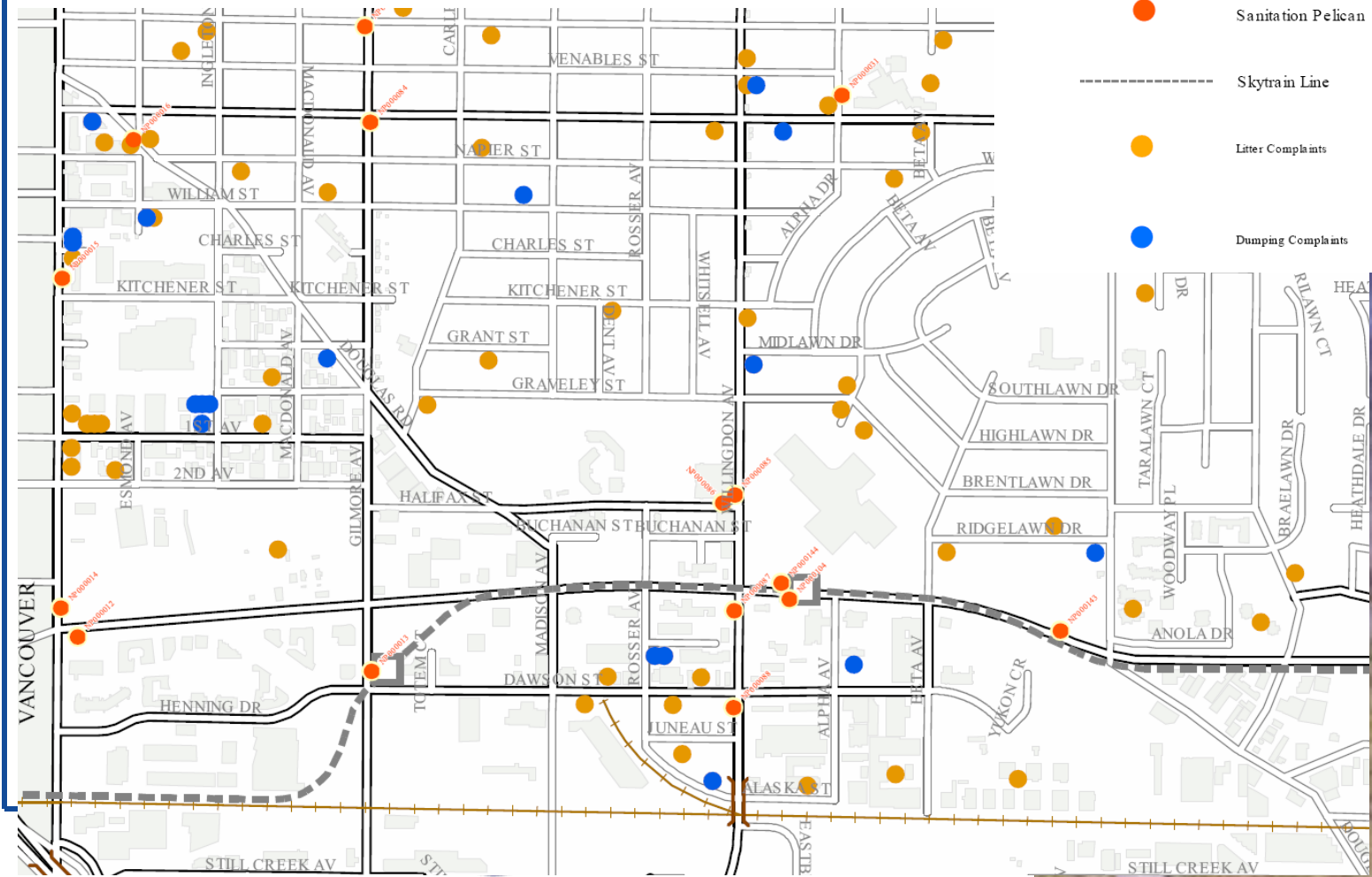
Roads - curbs

BURNABY ROADS PAVEMENT MANAGEMENT SYSTEM 2005 CURB STATUS



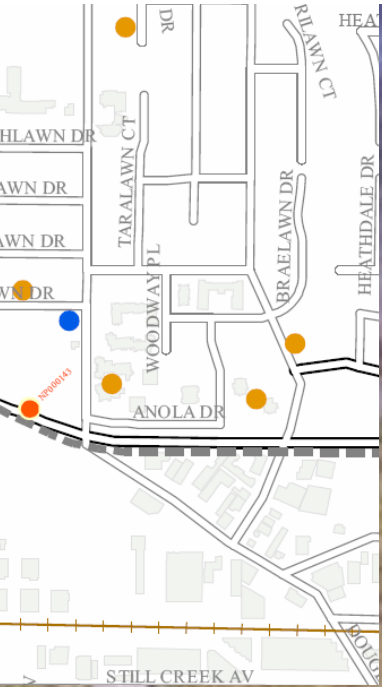
- No Curb
- Asphalt Curb
- Concrete Curb

Pelican locations



SANITATION PELICAN LOCATIONS

- Sanitation Pelican
- Skytrain Line
- Litter Complaints
- Dumping Complaints

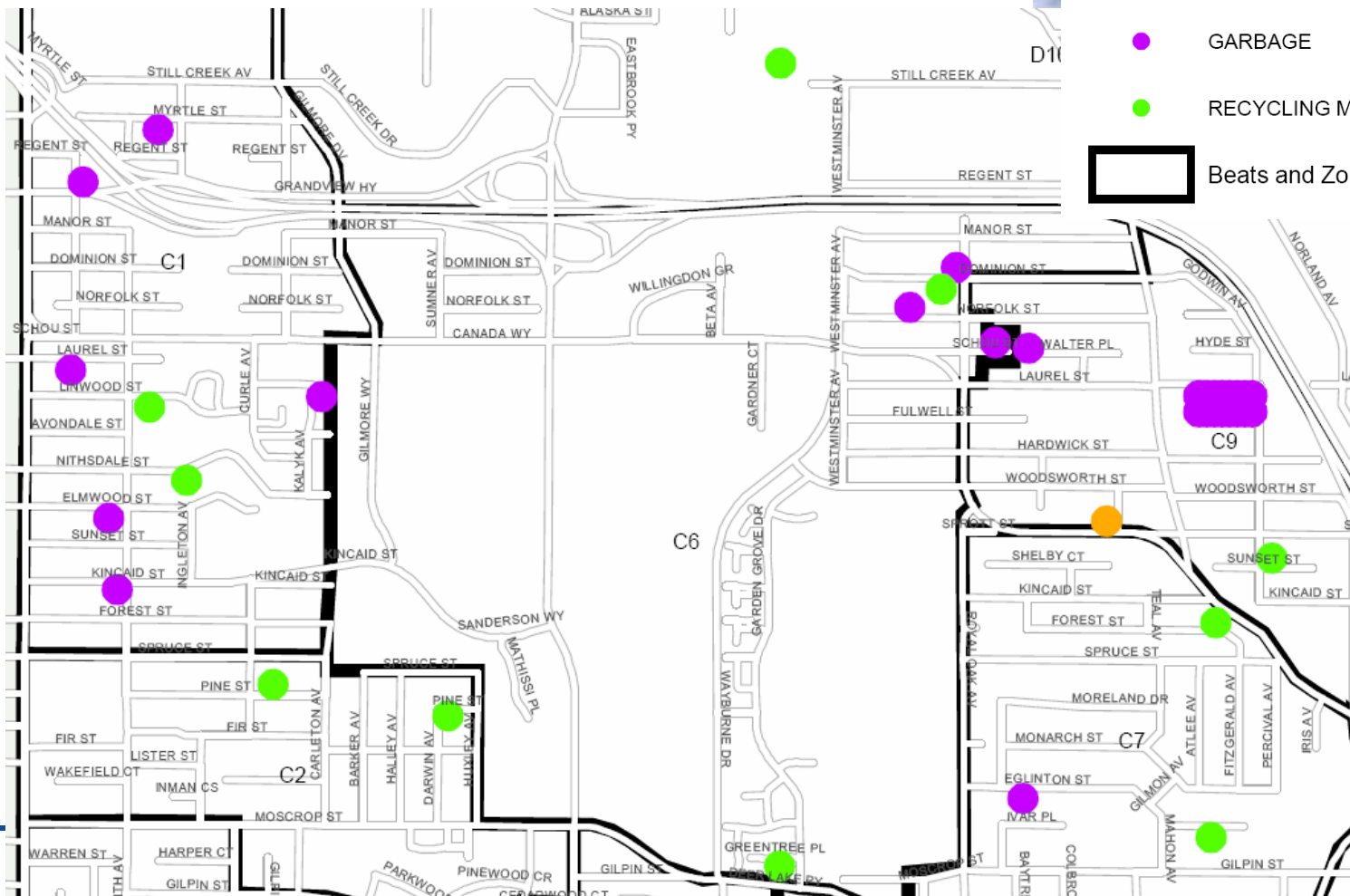


Sanitation complaints

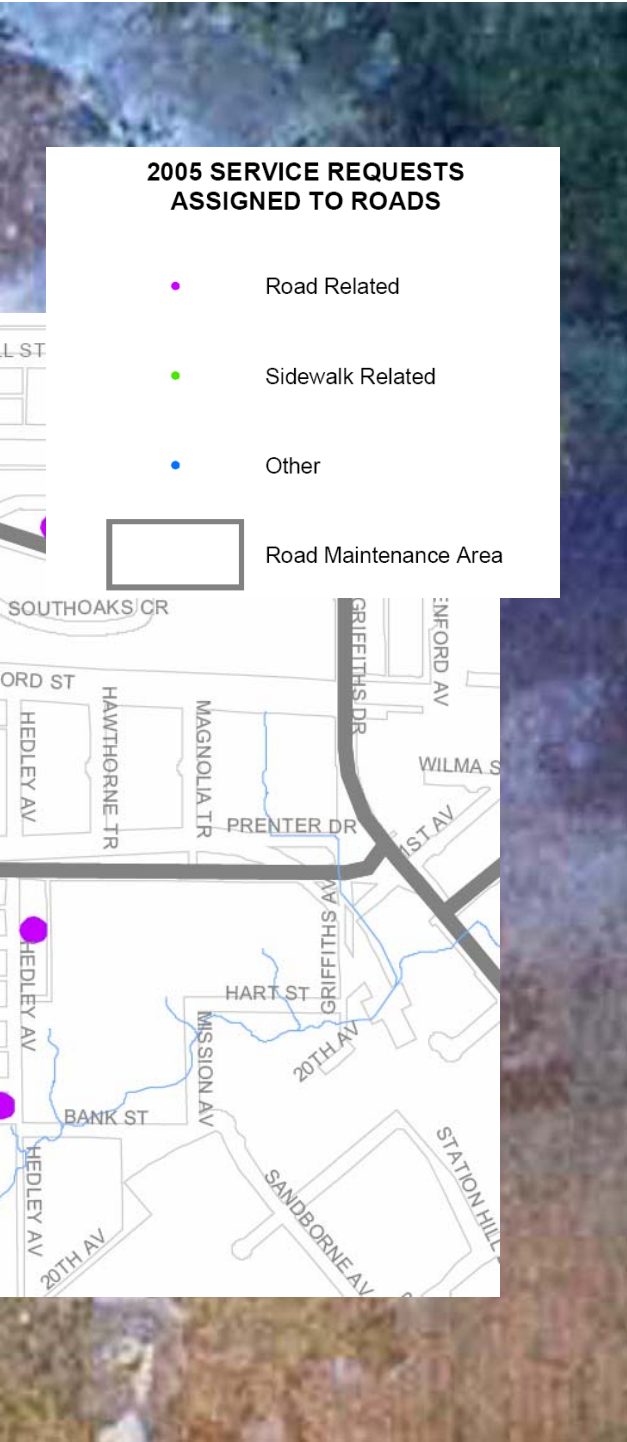
2006 SANITATION COMPLAINTS

- CONTAINERS
- GARBAGE
- RECYCLING MULTI-FAMILY

Beats and Zones

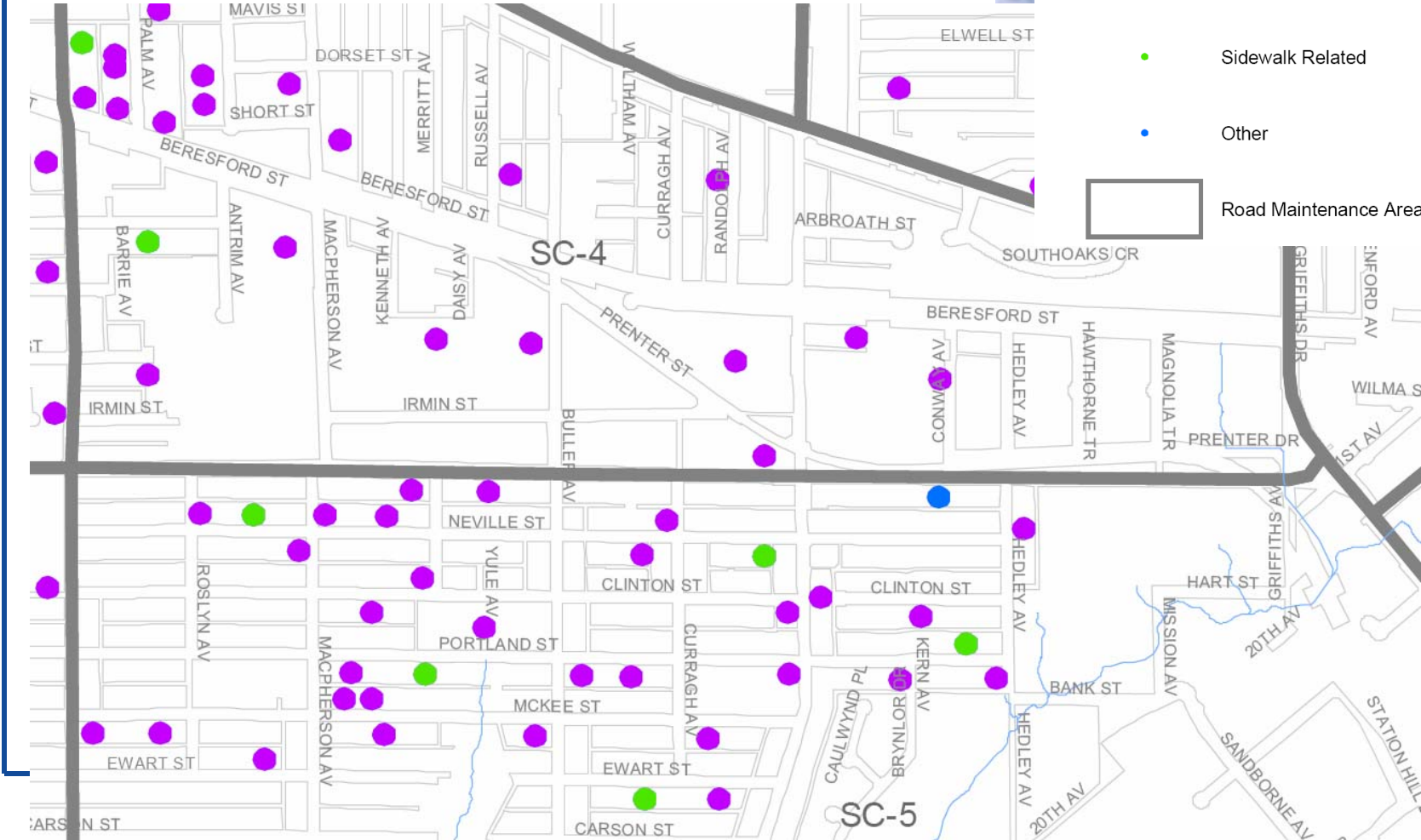


Roads - CSR

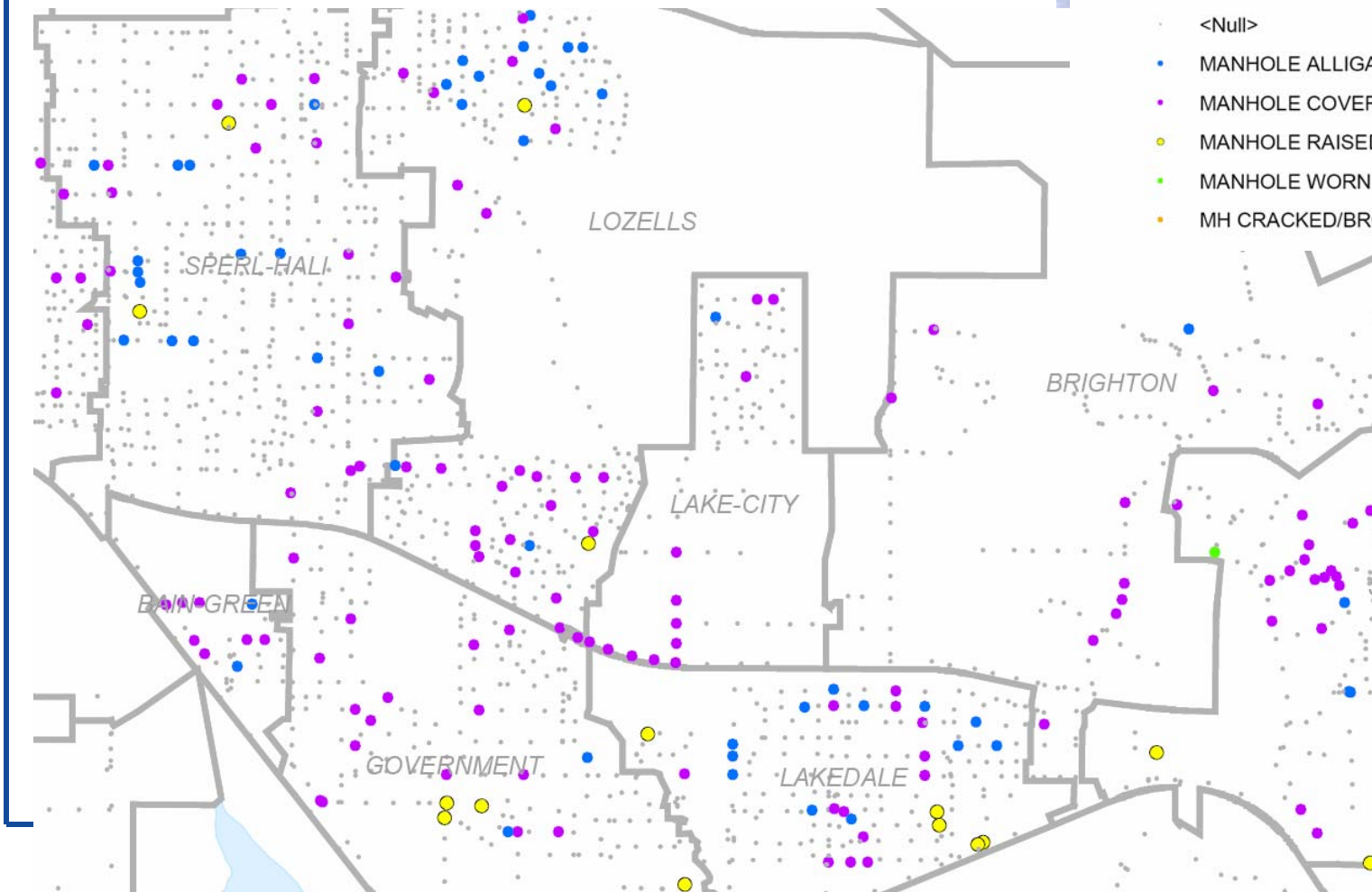


**2005 SERVICE REQUESTS
ASSIGNED TO ROADS**

- Road Related
- Sidewalk Related
- Other
- ▭ Road Maintenance Area



Sewer MH condition

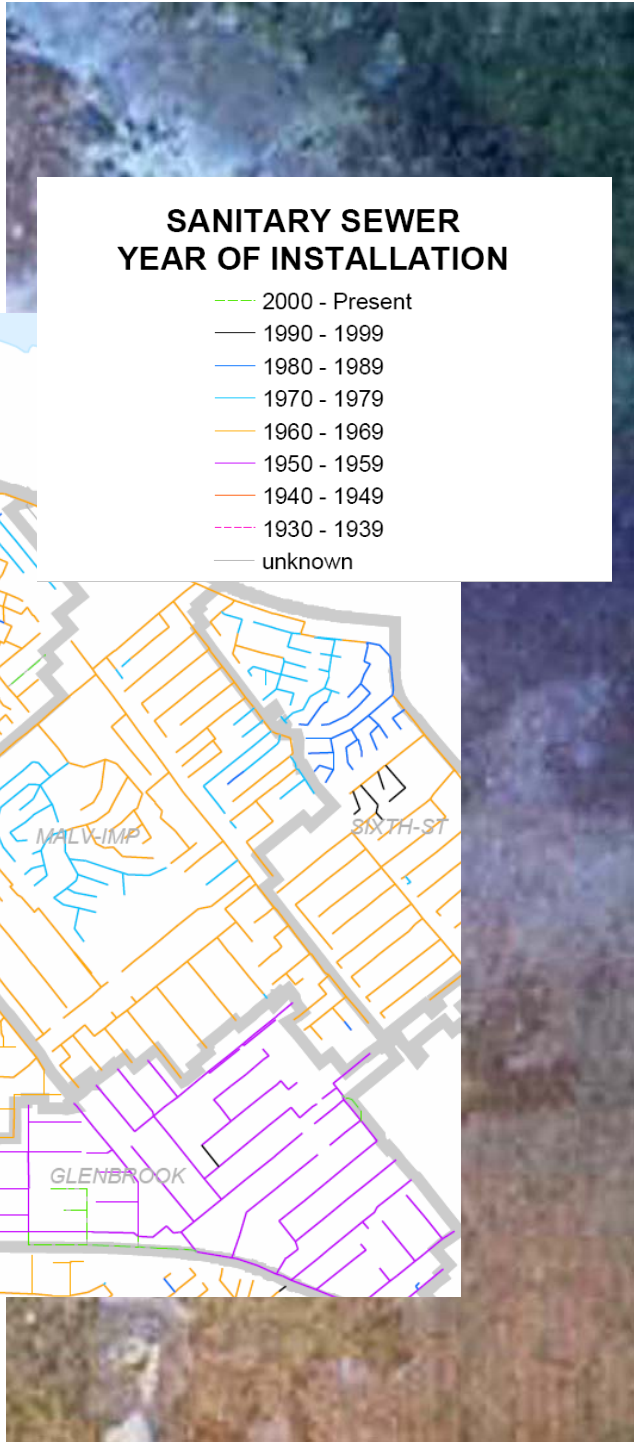
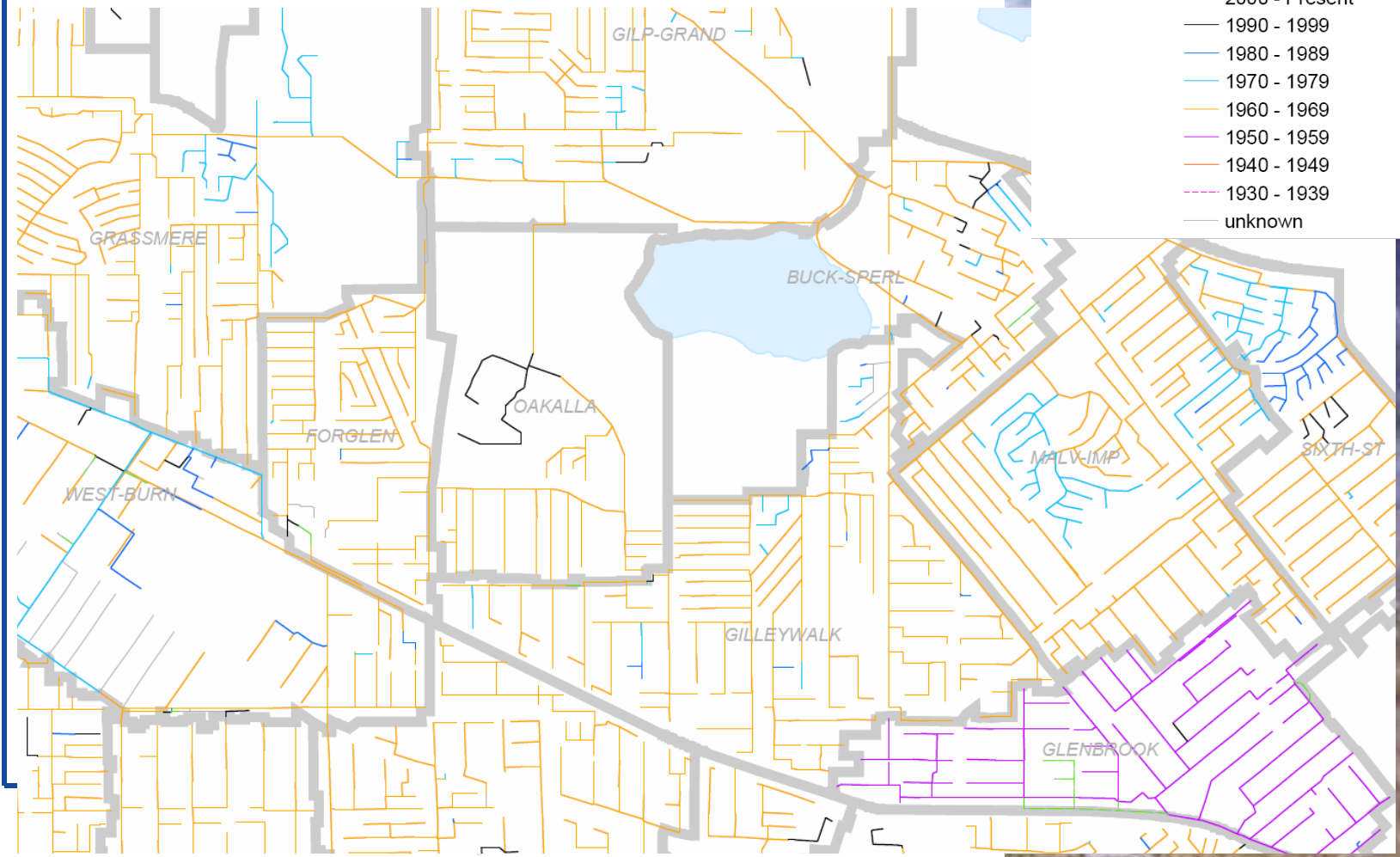


SANITARY & COMBINED SEWER

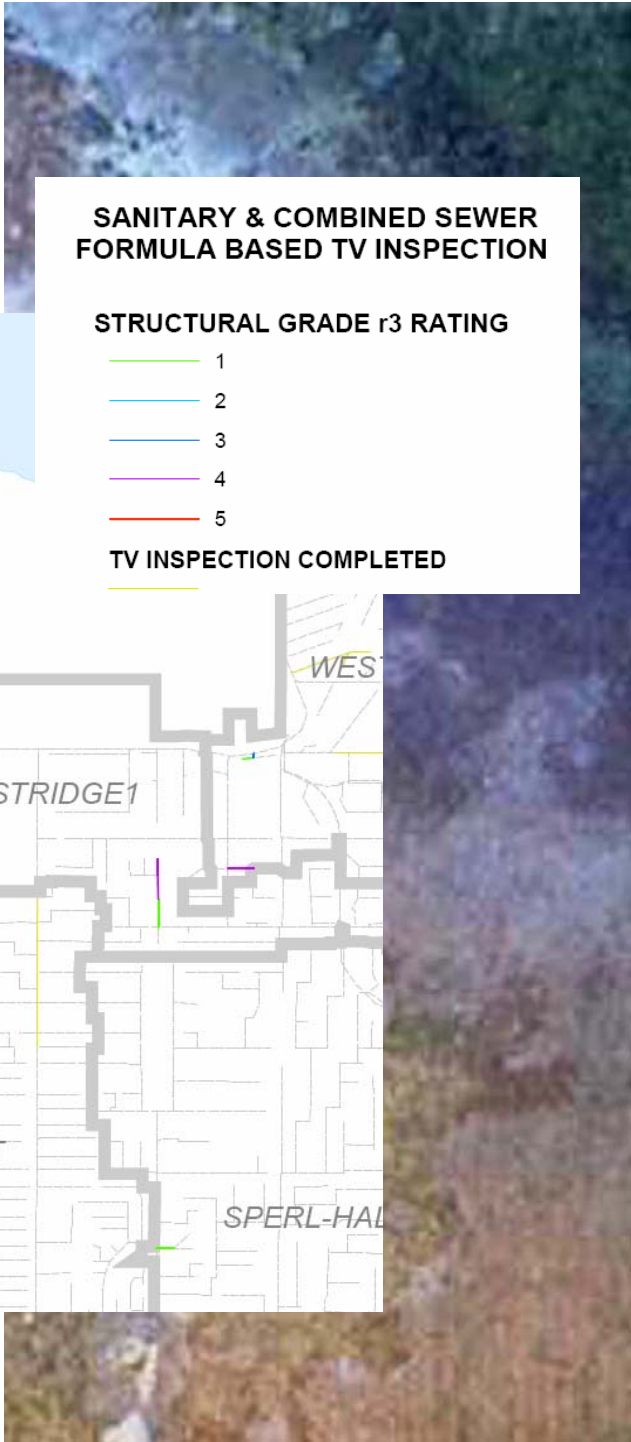
MH Cover Cond

- <Null>
- MANHOLE ALLIGATORING ASPHALT
- MANHOLE COVER DROPPED
- MANHOLE RAISED FRAME
- MANHOLE WORN COVER
- MH CRACKED/BROKEN LID FRAME

Sewer installation



Sewer WRc

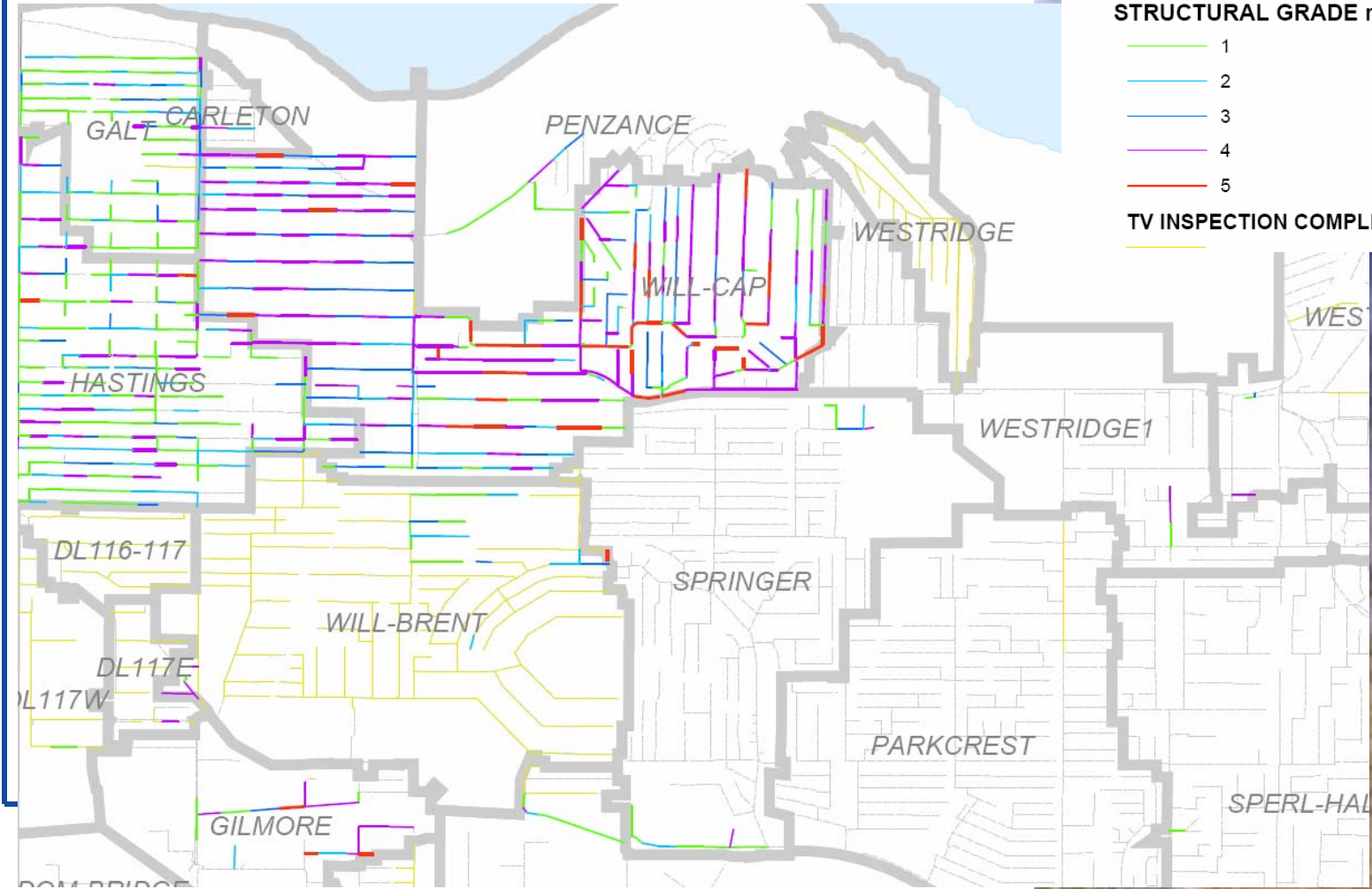


SANITARY & COMBINED SEWER FORMULA BASED TV INSPECTION

STRUCTURAL GRADE r3 RATING

- 1
- 2
- 3
- 4
- 5

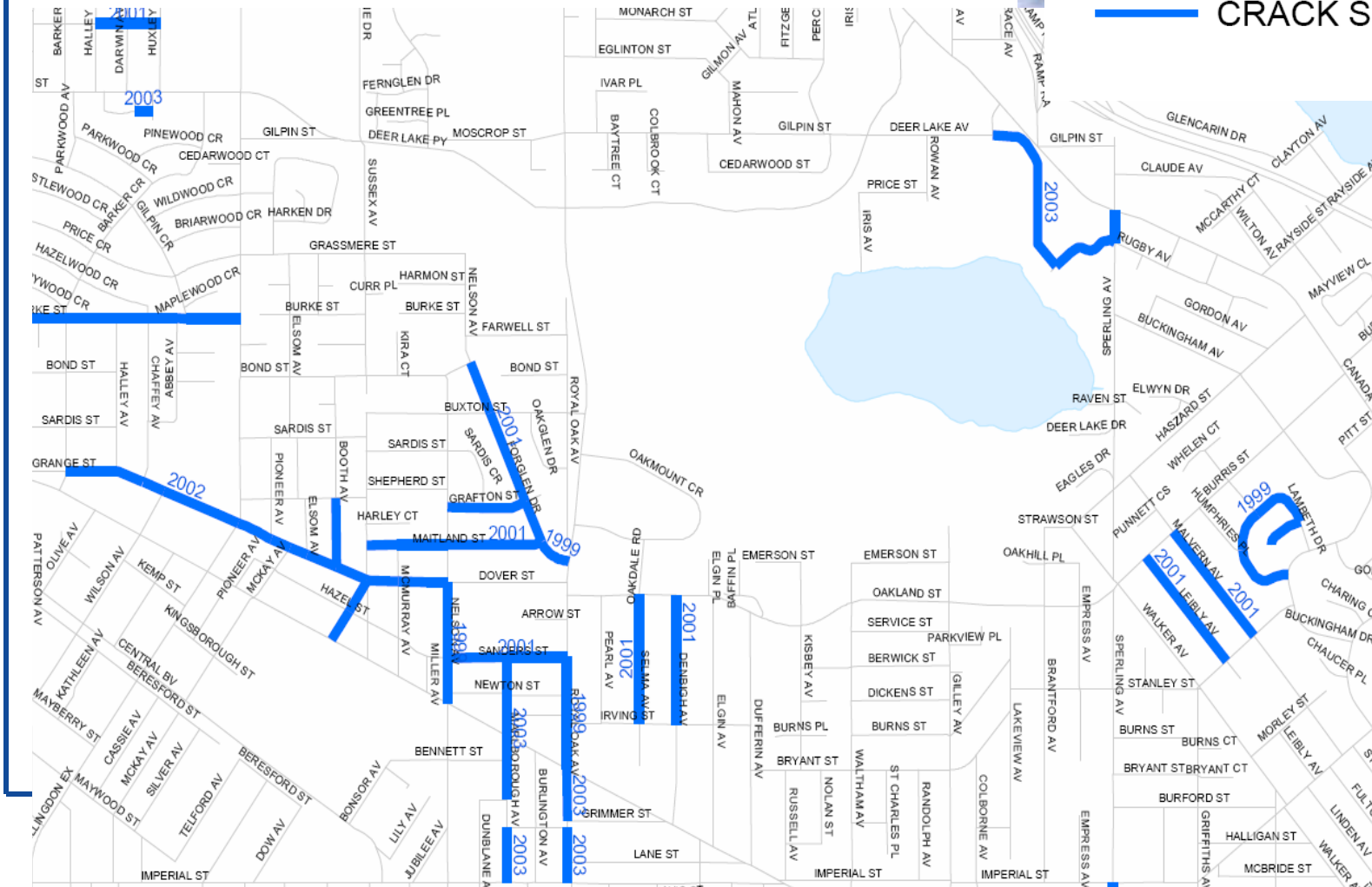
TV INSPECTION COMPLETED



Roads crack sealing

ROAD WORKS

— CRACK SEALING



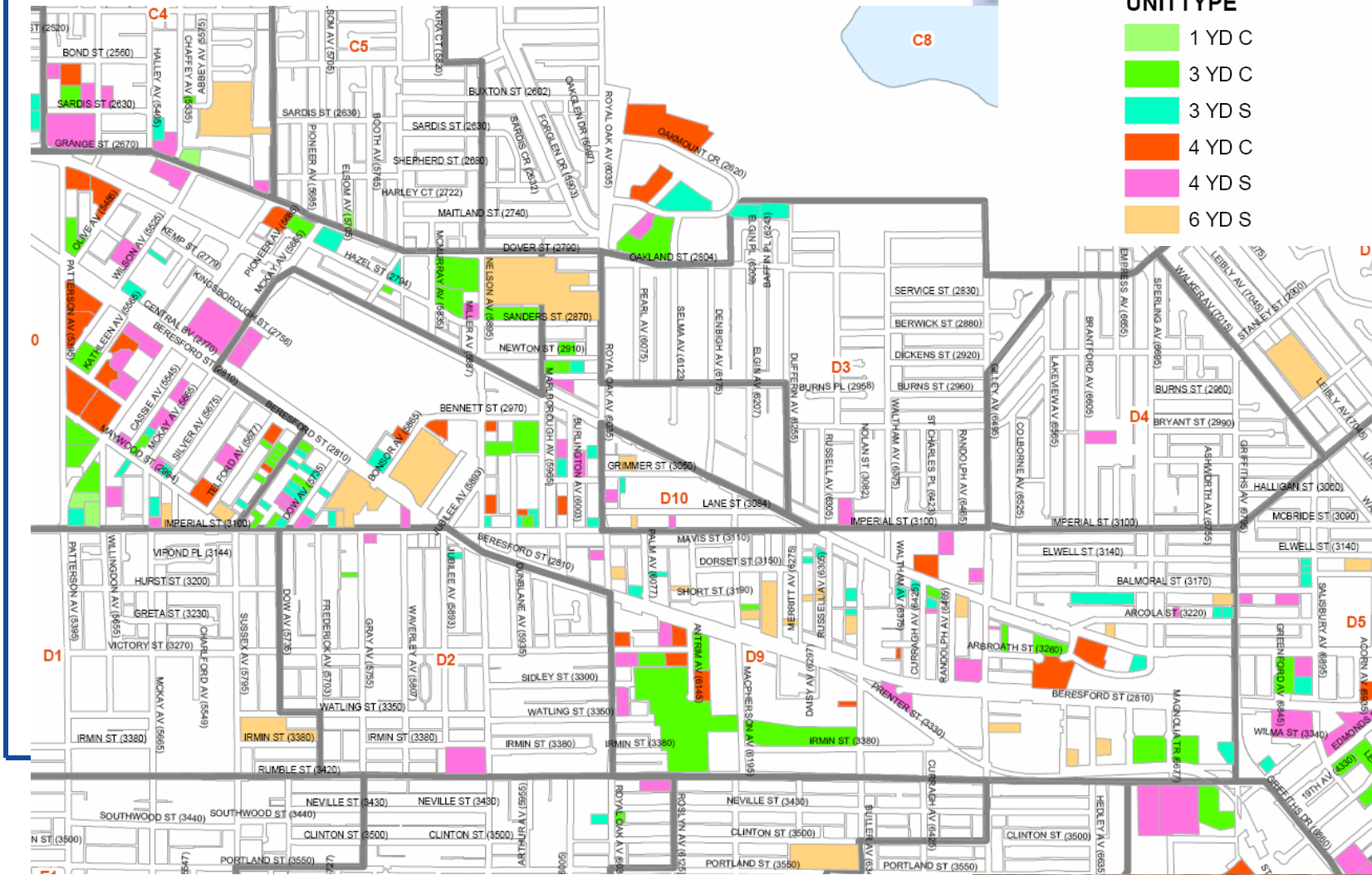
Sanitation containers

SANITATION COLLECTION ZONES AND BEATS

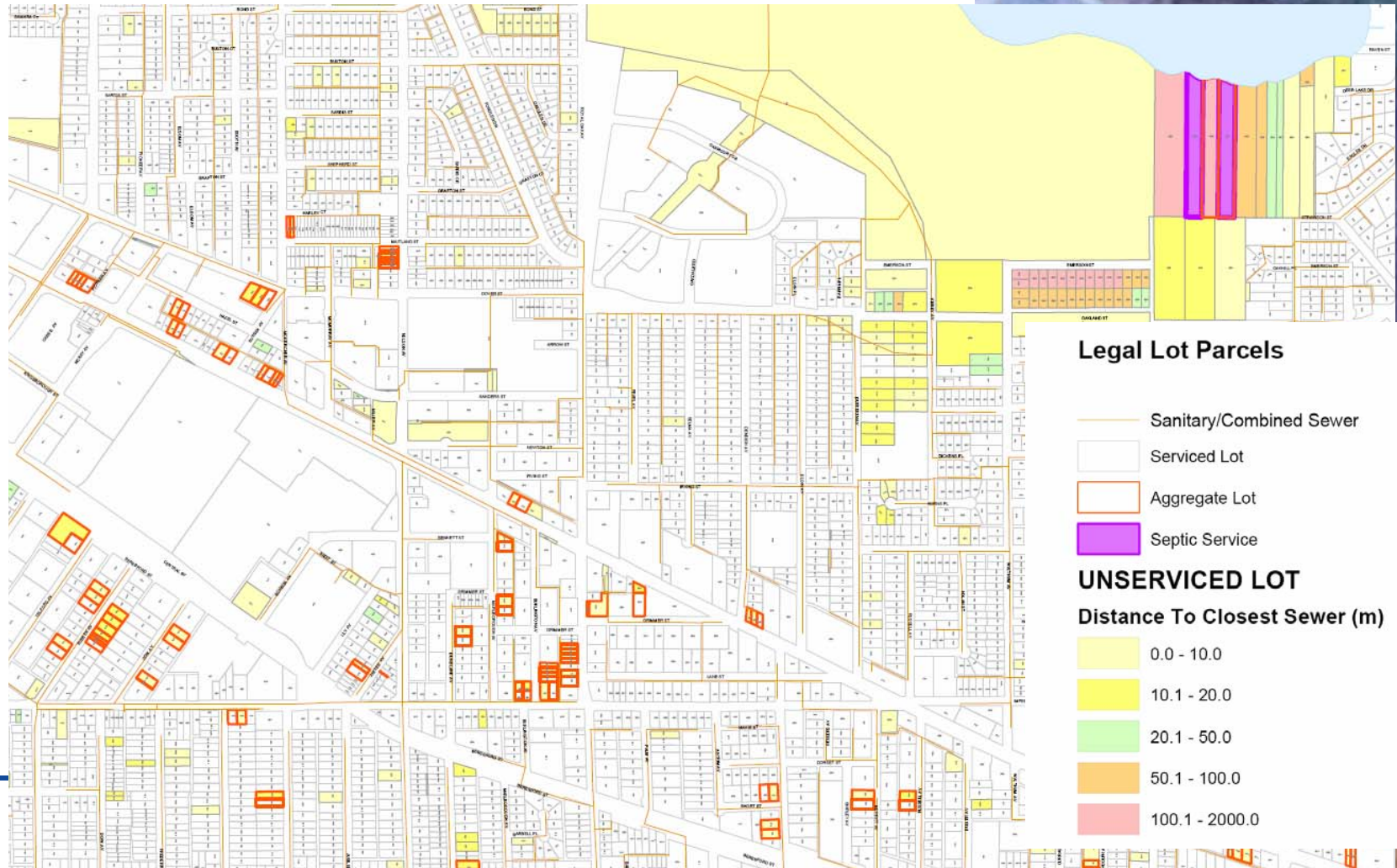
BIN LOCATIONS

UNITTYPE

- 1 YD C
- 3 YD C
- 3 YD S
- 4 YD C
- 4 YD S
- 6 YD S



Sewer ~ lot no service



Missing \$

- ~ To date, we have not been able to display costs in our maps
- ~ Burnaby implemented SAP January 2007
- ~ Labour, material, corporate equipment, hired equipment, and purchase order costs are now available in SAP
- ~ Need to leverage that information in order to map activity and maintenance costs
- ~ Long term may be SAP's Business Warehouse
- ~ Short term likely an Excel extract of cost information linked to the assets via Crystal reports



Water main failure costs

List Edit Goto Order Environment Settings System Help

Display PM orders: List of Orders

Order Operations Subtotal

S	Order	Bsc start	Description	Total actual costs	System status	User Status
	519272	2007/03/23	WND WB005089 WMNF	5,258.07	REL PCNF GMPS NMAT PRC SETC	New
	519156	2007/03/21	WND WF004253 WMNF	1,956.56	REL PCNF GMPS NMAT PRC SETC	New
	519735	2007/03/28	WMN WF004247 WMNF	6,561.17	REL PCNF GMPS NMAT PRC SETC	New
	518567	2007/03/20	WMN WT012345 WMNF	1,595.75	REL PCNF GMPS NMAT PRC SETC	New
	519359	2007/03/26	WMN WF004248 WMNF	3,738.03	REL PCNF GMPS NMAT PRC SETC	New
	507237	2007/01/16	WMN WX001213 WMNF	1,479.84	REL PCNF GMPS NMAT PRC SETC	New
	507207	2007/01/16	WMN WF003197 WMNF	2,079.25	REL PCNF GMPS NMAT PRC SETC	New
	506852	2007/01/15	WMN WW005316 WMNF	2,709.98	REL PCNF GMPS NMAT PRC SETC	New
	505454	2007/01/02	WMN WT000285 WMNF	5.35	REL GMPS NMAT PRC SETC	New
	506447	2007/01/10	WMN WT014123 WMNF	3,270.81	REL PCNF GMPS NMAT PRC SETC	New
	515042	2007/03/02	WMN WF004227 WMNF	5,059.22	REL PCNF GMPS NMAT PRC SETC	New
	513779	2007/02/26	WMN WF004221 WMNF	4,104.24	REL PCNF GMPS NMAT PRC SETC	New
	515803	2007/03/08	WMN WR001479 WMNF	1,566.17	REL PCNF GMPS NMAT PRC SETC	New
	511569	2007/02/05	WMN WX010056 WMNF	1,910.52	REL PCNF GMPS NMAT PRC SETC	New
	512308	2007/02/09	WMN WF004219 WMNF	9,794.08	REL PCNF GMPS NMAT PRC SETC	New
	510156	2007/01/30	WMN WF004204 WMNF	3,215.89	REL PCNF GMPS NMAT PRC SETC	New
	511927	2007/02/07	WMN WW010322 WMNF	3,016.24	REL PCNF GMPS NMAT PRC SETC	New
	509154	2007/01/25	WMN WT010617 WMNF	1,896.71	REL PCNF GMPS NMAT PRC SETC	New
	508008	2007/01/22	WMN WF004213 WMNF	14,971.70	REL PCNF GMPS NMAT PRC SETC	New
	507644	2007/01/17	WMN WT011559 WMNF	2,128.50	REL PCNF GMPS NMAT PRC SETC	New
	507619	2007/01/17	WMN WW007864 WMNF	1,831.86	REL PCNF GMPS NMAT PRC SETC	New
	507618	2007/01/17	WMN WF004210 WMNF	6,885.42	REL PCNF GMPS NMAT PRC SETC	New
	505939	2007/01/05	WMN WF004218 WMNF	15,079.14	REL PCNF GMPS NMAT PRC SETC	New
				100,114.50		



Costs ~ thematic maps

Road rehabilitation costs
Sewer separation project costs
Sanitation container repair costs
Street light maintenance costs
Flood related costs
Water main failure costs
Service line maintenance
Customer service related
Projected maintenance costs
Asset life-cycle costs



What is an asset?

- ~ Difference of opinion as to what an asset is from a Financial and Engineering perspective
- ~ This leads to misunderstanding, frustration and alienation
- ~ Need a collective understanding of each groups information requirements
- ~ Better education of the business processes and the roles of each group



"Human beings, who are almost unique in having the ability to learn from the experience of others, are also remarkable for their apparent disinclination to do so."

Douglas Adams

Municipal Infrastructure

... to meet the requirements as set out in Section 73 (2) of the Municipal Systems Act. Therefore, infrastructure is a tool to deliver on municipal services. The Municipal Finance Management Act defines infrastructure as capital assets which can either be movable or immovable in nature.

...municipal infrastructure is defined in broad terms as 'the capital works required to provide municipal services. It includes all the activities necessary to ensure that the works are delivered effectively, such as feasibility studies, project planning and capacity building to establish sound operational arrangements for the works.

The capital costs which are associated with the provision of municipal infrastructure include the cost of providing new infrastructure and rehabilitating such infrastructure which has reached the end of its design life. Maintenance of such infrastructure, which is associated with repairs undertaken during the design life of the infrastructure - repairs which are not associated with replacing major components of the infrastructure - is not a capital item.



"A municipal service is the service provided by a municipality as it is experienced by the consumer. Many, but not all, municipal services require infrastructure, notably, water supply, sanitation, roads and storm water, and electricity. In all cases the service does not only involve the provision of the capital works associated with infrastructure; sound operation and maintenance arrangements, including customer interface arrangements, are also required for the proper provision of the service."

Financial asset

An asset that derives value because of a contractual claim. Stocks, bonds, bank deposits and the like are all examples of financial assets. Unlike land and property-which are tangible, physical assets- financial assets do not necessarily have physical worth.

Asset Definition

Any item of economic value owned by an individual or corporation, especially that which could be converted to cash. Examples are cash, securities, accounts receivable, inventory, office equipment, real estate, a car, and other property. On a balance sheet, assets are equal to the sum of liabilities, common stock, preferred stock, and retained earnings.

From an accounting perspective, assets are divided into the following categories: current assets (cash and other liquid items), long-term assets (real estate, plant, equipment), prepaid and deferred assets (expenditures for future costs such as insurance, rent, interest), and intangible assets (trademarks, patents, copyrights, goodwill).



Capital Asset

Definition

All tangible property which cannot easily be converted into cash and which is usually held for a long period, including real estate, equipment, etc



Capital Asset

Relationship between Capital asset accounting and asset management

Both projects start with an inventory of existing capital assets

Due to the magnitude of the projects, execution will be staged rather than simultaneous

For efficiency and effectiveness, planning for both projects needs to be simultaneous



PSAB 3150

Public Sector Accounting Board – Tangible
Capital Assets

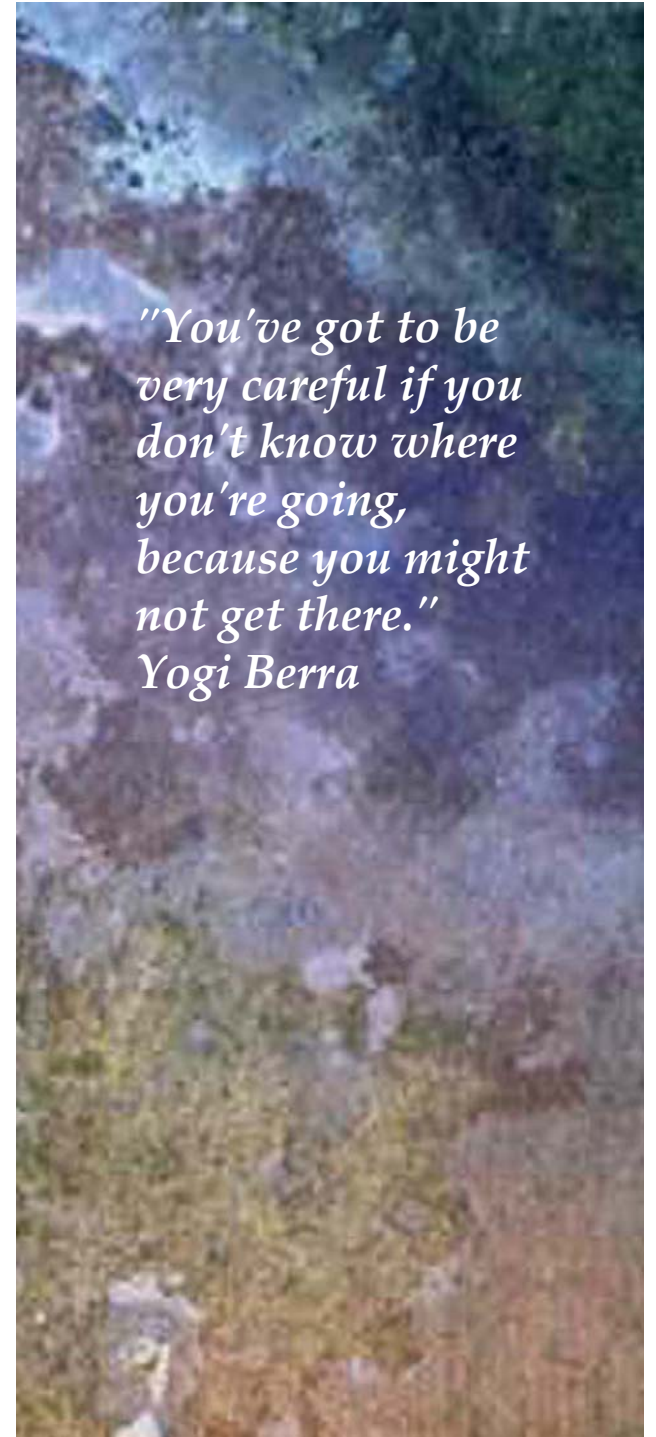
PSG- 7 Tangible Capital Assets of Local
Governments – transition guidelines January
2007

PSAB 3150 – January 2009

Capital expenditures be recognized as assets
and amortized over expected life
Roads, buildings, equipment, vehicles, land,
water, sewer and other utilities, computer
hardware and software, dams, canals,
bridges etc.



*"You've got to be
very careful if you
don't know where
you're going,
because you might
not get there."
Yogi Berra*



“Opportunities”

- ~ Level of detail related to your capital assets that your agency intends to report on
- ~ Deterioration models – requires interdepartmental discussion and mutual agreement
- ~ Deterioration model must recognize the extension of the asset life by rehabilitation practices
- ~ Push-me-pull-you concept has to go – both finance and engineering require each others input and understanding
- ~ Breakdown the silos between finance and engineering
- ~ Create an environment of cooperation



“What economic, social, cultural and environmental impacts does public infrastructure (e.g. critical, municipal, water and transportation infrastructure and housing) have on health, environmental quality, security and economic growth at the community level? .”
Infrastructure Canada

“Opportunities”

- ~ Balancing competing priorities in budgets
- ~ Growth of urban areas
- ~ Do you have the revenue base to support your plans

Life Cycle Costing

~ Include life-cycle costing (capital investment, operational, infrastructure renewal, rehabilitation and decommissioning) across economical, environmental and social dimensions to minimize intended and unintended costs today and for future generations.



“An integrated approach involving planning, engineering and finance to effectively manage existing and new infrastructure in a sustainable manner to maximize benefits, reduce risk and provide satisfactory levels of service in an energy efficient and environmentally responsible manner”
Terry Corrigan
Director of Financial Services, City of Vancouver

Life cycle costing

- ~ What do you have and where is it?
- ~ What is the level of service required and the expected remaining life? (capital and operating plans)
- ~ What is it worth? (replacement costs)
- ~ How much will it cost to maintain / replace and what is the acceptable level of risk? (short and long term financial plan)

- ~ the same issues relate to sub-assemblies, equipment and components of your major asset types



*"...a methodology needed by those who are responsible for efficiently allocating generally insufficient funds amongst valid and competing needs."
-The American Public Works Association Asset Management Task Force*

RIVA

RIVA by Loki Innovations

- ~ Tool can access our Hansen, Stantech (Pavement Management) and GIS data
- ~ Allows us to create replacement / rehabilitation scenarios based on asset factors we deem important i.e. for Asbestos Concrete water mains ~ material, size, soil classification, construction practices, failure frequencies, number of services, expected life, budget, etc.
- ~ We can create deterioration curves that reflect our conditions
- ~ PSAB compliant



RIVA

- ~ RIVA allows us to relate the matrix we have made for AC pipe for example, to others for Cast iron, ductile iron, etc. as well as to other assets that exist in the same street segment
- ~ This allows a more holistic view of rehabilitation and replacement for all asset types and their dependencies upon each other
- ~ RIVA also allows the user to do interactive “what if” scenarios for budgets and level of service, rehabilitation and replacement



Further Information

IPWEA Australia ~ www.ipwea.org.au

Ingenium New Zealand ~ www.ingenium.org.nz

National Guide to Sustainable Infrastructure

American Public Works Association ~

www.apwa.net

American Water Works Association ~

www.awwa.org

BCIT Workshop – PSAB

Municipal Infrastructure Management

INFR 0101 - Preparing For PS 3150 and

Beyond - April 20, 2007 – Holiday Inn

Express Hotel – Metrotown, Burnaby



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Questions?



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*"I may not have
gone where I
intended to go, but
I think I have
ended up where I
intended to be."
Douglas Adams*